

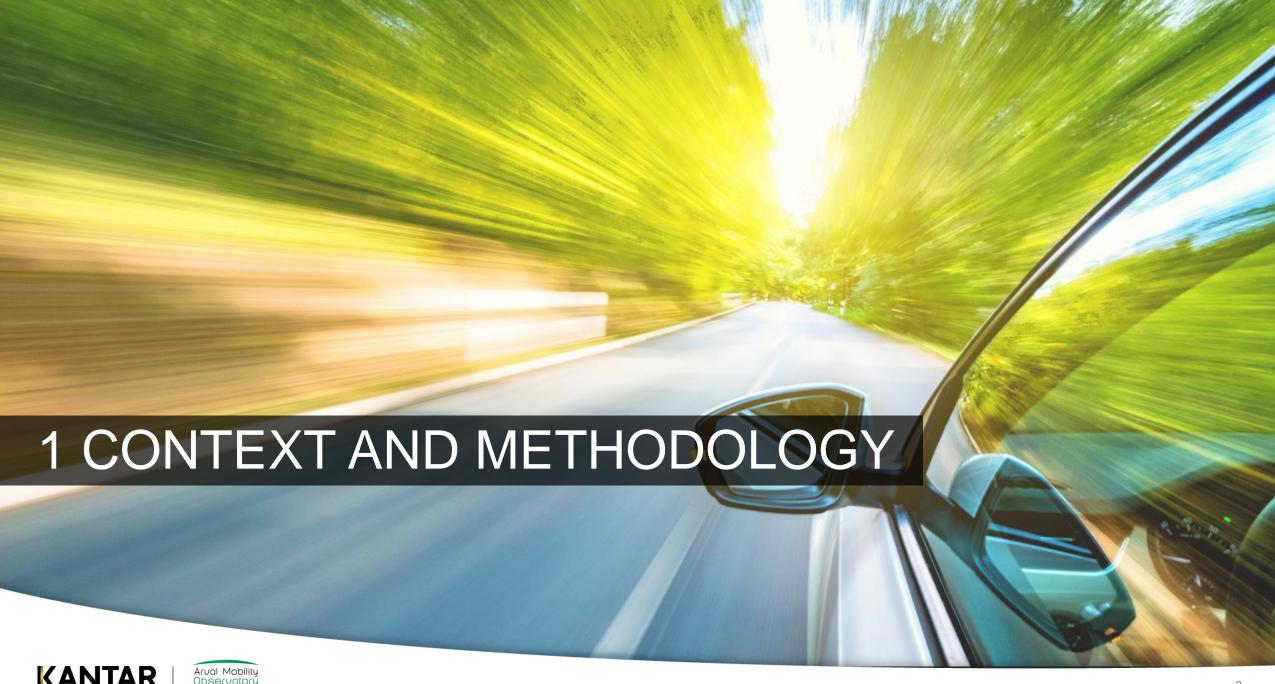
2020 FLEET BAROMETER

01	
Context and methodology	рЗ
02	
Main results	p12
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What are the main characteristics of fleets?	of the
04	p14
What changes are to be expected in near future regarding energy mix?	n the
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05	
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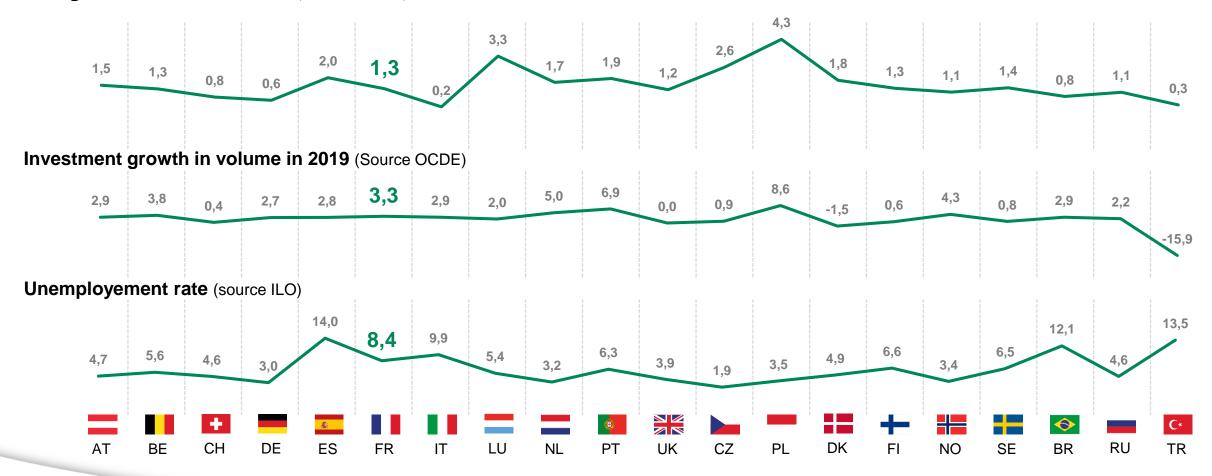






GLOBAL ECONOMIC CONTEXT PER COUNTRY

GDP growth in volume in 2019 (Source OCDE)







KEY THEMES FOR ARVAL MOBILITY OBSERVATORY





1

WHAT SHORT TERMS
SHIFTS ARE SHAPING THE
MARKET?



— 2

WHAT KIND OF VEHICLES
WILL THE MARKET
EXPECT IN 5 YEARS?



— 3

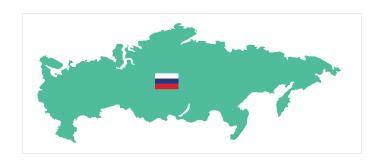
HOW WILL NEW MOBILITY
SOLUTIONS AFFECT
BUSINESS MODELS?





PERIMETER OF THE STUDY











METHODOLOGY













QUOTAS

SAMPLE

DURATION OF INTERVIEW

MIX OF 2 DATA **COLLECTION MODES**

1. CATI SYSTEM

(Computer Assisted Telephone Interviewing)



FLEET MANAGERS in companies of all industries using at least 1 CORPORATE VEHICLE **COMPANY SIZE** & SECTOR

through 4 794 Europe out of Europe Interviews

20 minutes on average

2. CATI CAWI SYSTEM

Recruitment by telephone and a link is sent to complete the survey online

KANTAR

Arval Mobility Observatory

7

NUMBER OF INTERVIEWS CONDUCTED IN BELGIUM

Perimeter of the survey: companies owning at least 1 vehicle





Companies with less than 10 employees 77 INTERVIEWS



Companies with 10 to 99 employees 78 INTERVIEWS



Companies with 100 to 499 employees **74 INTERVIEWS**



Companies with 500 employees and more 77 INTERVIEWS

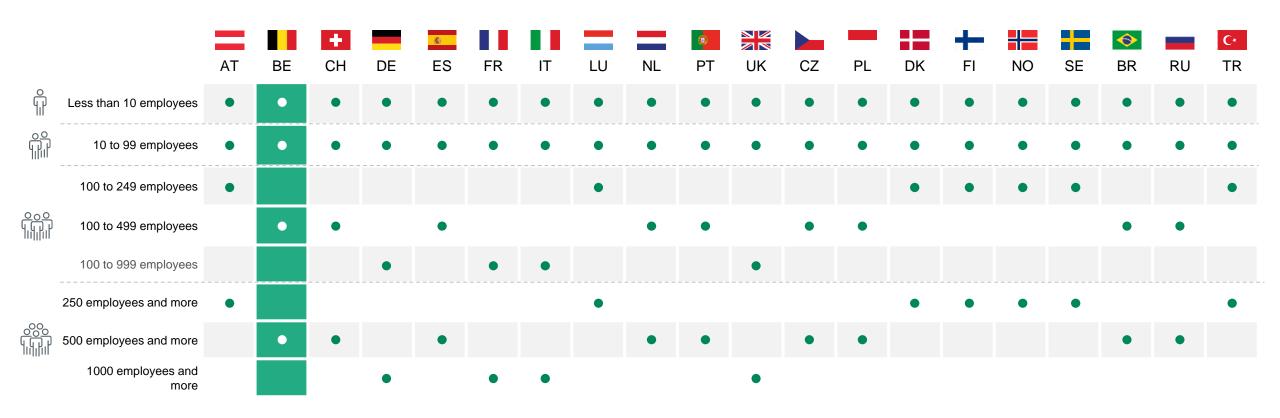
1 to 99 employees 155 INTERVIEWS

100 employees and more
151 INTERVIEWS





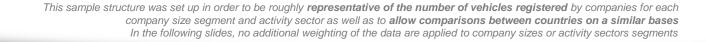
COMPANY SIZE SEGMENT DEFINITION





SAMPLE STRUCTURE IN BELGIUM

Company size & sector					TOTAL
Construction	14	13	9	5	11
Industry	14	27	37	37	27
Services	37	28	34	45	36
Trade	35	32	20	13	26
Number of completes	100	60	80	60	
Weight of each company size segment	33	20	27	20	







MOBILITY ALTERNATIVES LIST AND DEFINITIONS



CORPORATE CAR SHARING:

the company makes available upon reservation vehicles for its employees via an external solution



MOBILITY BUDGET within a predefined budget usually granted by the employer allowing employees to choose any mobility mode that is available on the market



RIDE SHARING BETWEEN EMPLOYEES: several employees in the same car for a journey to the same destination (ComOn, Blablacar, Commuty)



MOBILITY CARD PROVIDED BY THE EMPLOYER: employees can use it to book, pay, use any mobility mode available on their country (Xximo card...)



BIKE SHARING



AN APP TO BOOK MOBILITY SOLUTIONS (travel planning, payments for your transport...)



OTHER 2 WHEELS SOLUTIONS (motorbike, motorized scooters,...) or micro-mobility (kick scooter)



PRIVATE LEASE OR SALARY SACRIFICE (by private lease we mean the fact that an employee rents or lease a car on his own behalf. By salary sacrifice I mean the fact that an employee rents or lease a car via his employer)



PUBLIC TRANSPORT



PROVIDE MID-TERM RENTAL VEHICLES (a rental for between 1 to 24 months) to provide transport needs for an employee









GLOBAL COUNTRY INSIGHT: A DYNAMIC MARKET, BEING RESHAPED ON ALL FRONTS BY BIG – AND ALSO SMALLER – COMPANIES

#1

ACCELERATE IN

THE FUTURE?

THE FLEET SIZE GROWTH TO

#2

AN ADVANCED
MARKET IN THE
ENERGY
TRANSITION,
with a particular
dynamism from
smaller companies

#3

MOBILITY
ALTERNATIVES
ARE
CHALLENGING
THE CORPORATE
CAR FLEET

#4

OPERATING
LEASING STILL THE
MOST USED
FINANCING
SOLUTION, together
with self purchase

#5

AN ADVANCED MARKET IN THE USAGE OF TELEMATICS TOO, for control and safety reasons first









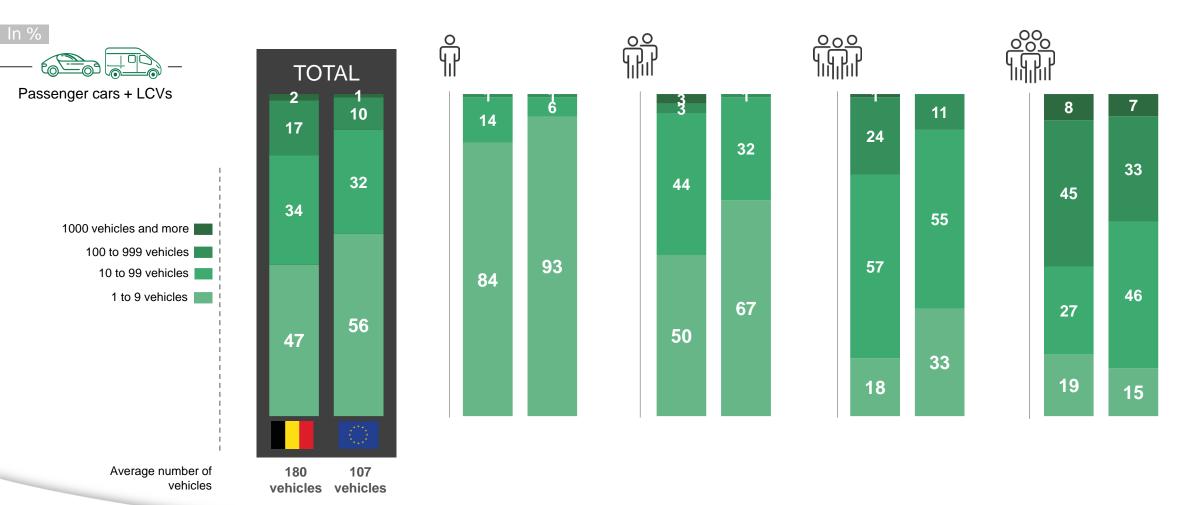
INSIGHT 1: THE FLEET SIZE GROWTH TO ACCELERATE IN THE FUTURE?

- Belgian fleets are bigger than European average with 180 vehicles per fleet, vs. 107 in Europe on average. There is both a higher proportion of companies with passenger cars and companies with LCVs.
- With an average of 5.6 years, possession length is very similar to the rest of Europe (5.4). However, possession length can vary depending on the size of the company: large companies tend to use their vehicles longer, when compared to the same size European companies (5.6 years vs 4.9), while very small companies tend to keep them a shorter time (5,8 years vs 6.2). This may imply a greater stake for bigger companies in the transition towards alternative fuel technologies.
- LCVs follow the same trends, being kept a shorter time within small companies, and a longer time within the largest ones.
- Belgian fleet market has a high growth potential, with a positive balance of 26% of the companies expecting their fleet size to grow in the future (vs EU 28%, and vs. 12% last year). This accelerating growth is driven by companies that expect a development in their activity first. Car related advantage is also attractive and a real lever in the recruitment process: 49% think it support new talents recruitment and 34% think it help them to retain employees.





NUMBER OF VEHICLES IN FLEET



Can you please tell me the total number of vehicles of less than 3.5 tons in your fleet?

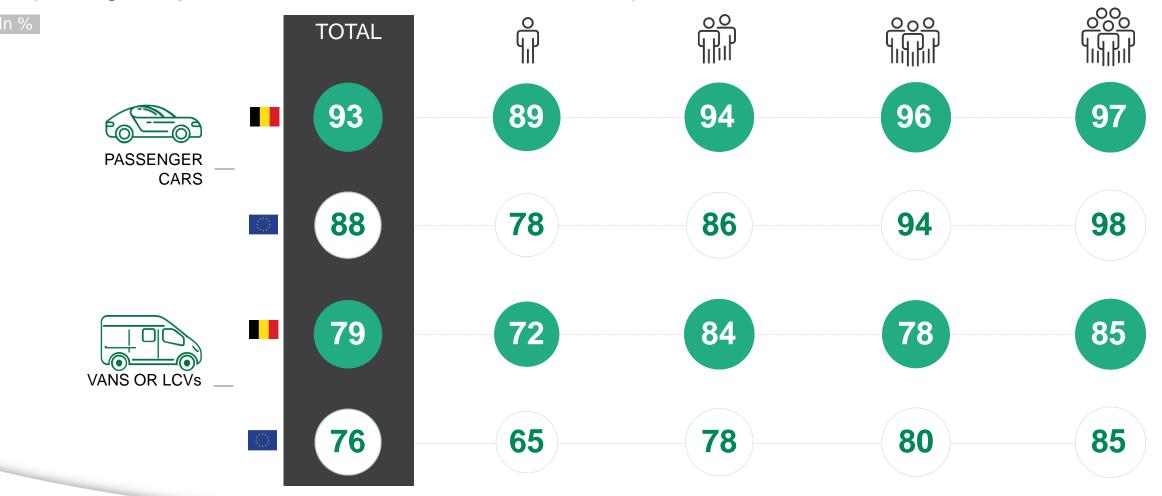
Basis: companies with corporate vehicles = 100%





PROPORTION OF COMPANIES WITH AT LEAST ONE PASSENGER CAR OR ONE LCV

(among companies with at least one vehicle in fleet)

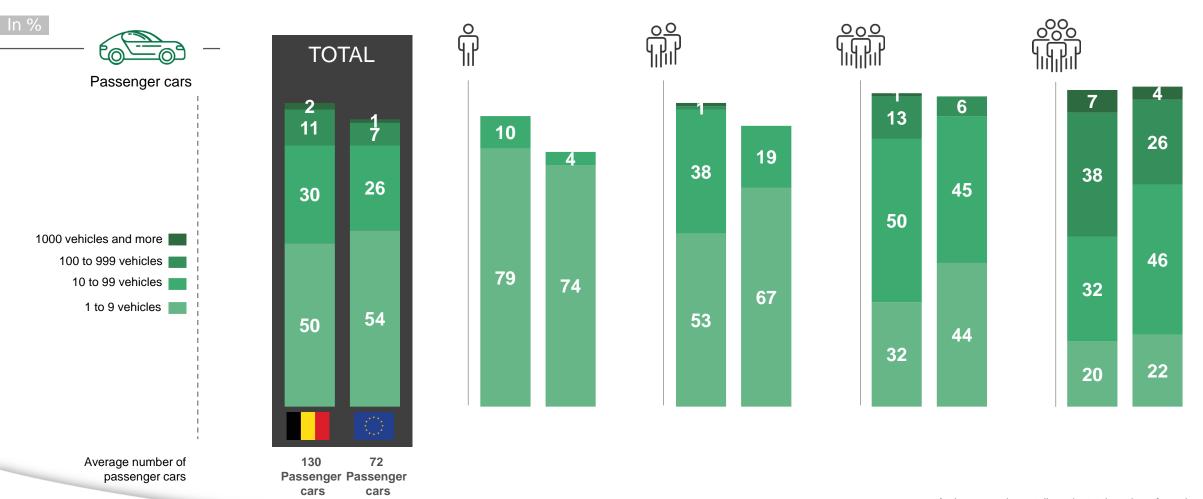


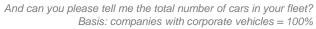






NUMBER OF PASSENGER CARS IN FLEET

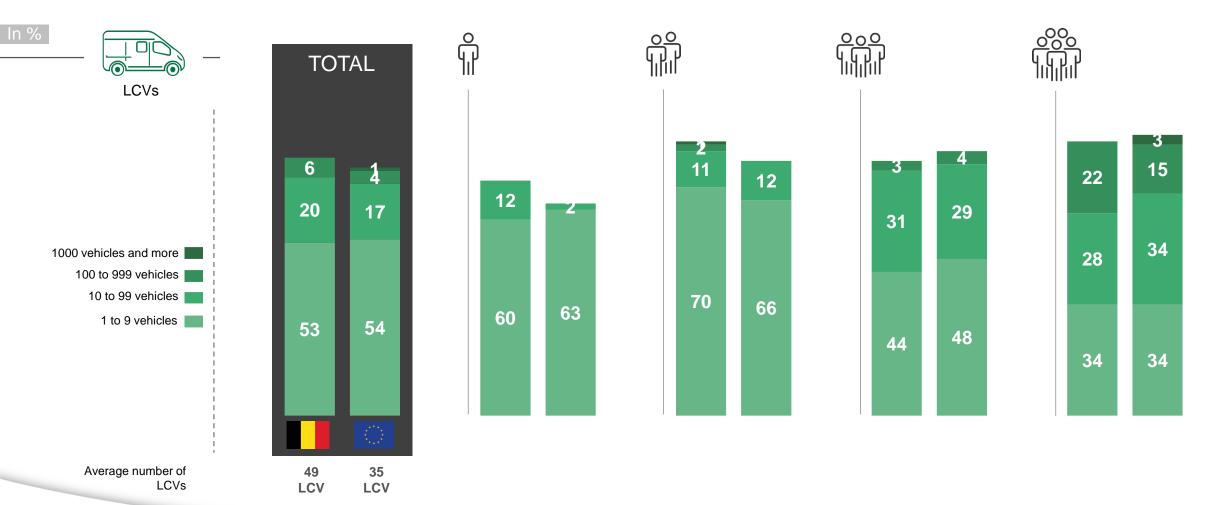








NUMBER OF LCVS IN FLEET



And can you please tell me the total number of LCVs or vans in your fleet?

Basis: companies with corporate vehicles = 100%





VEHICLE POSSESSION LENGTH



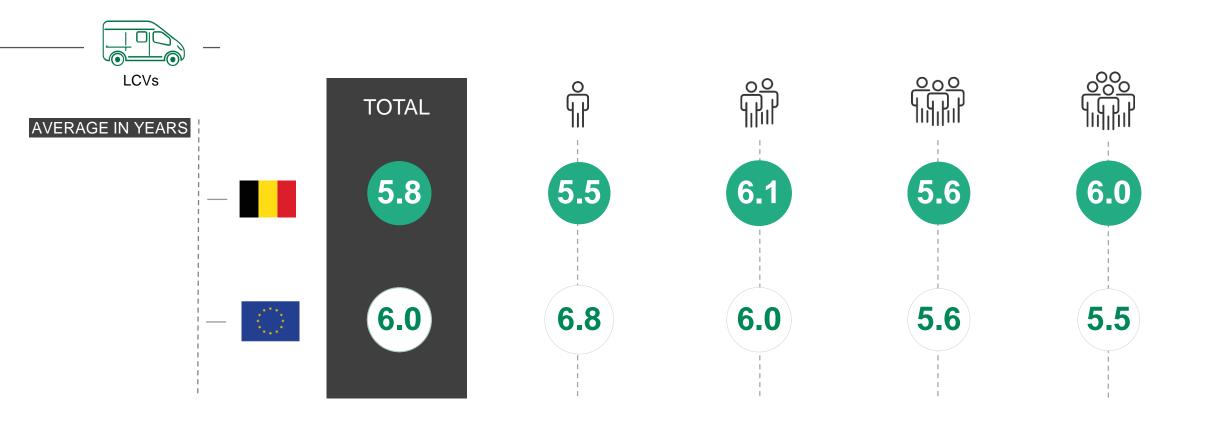
On average, how long do you keep your vehicles (before being sold or giving back to the leasing company)?

Basis: companies with corporate vehicles = 100%





LCVS POSSESSION LENGTH



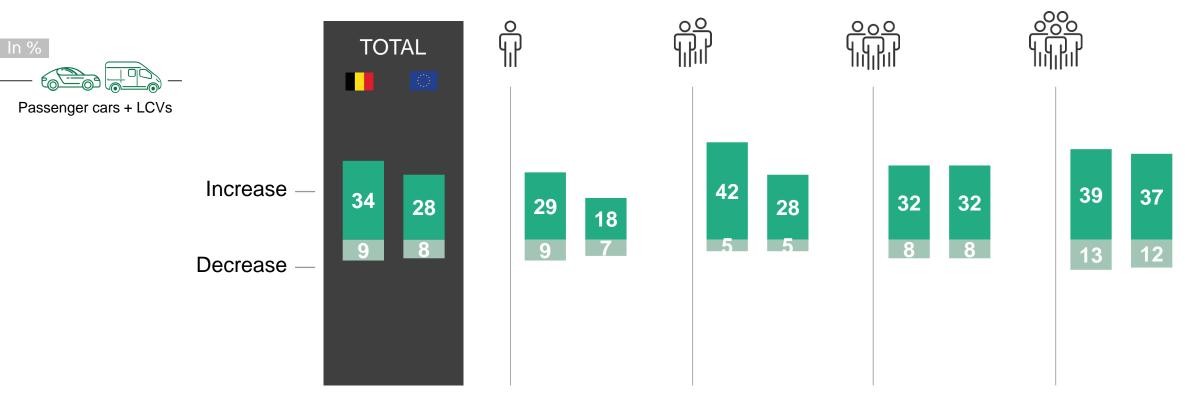
And how long do you keep your LCV, light commercial vehicles or vans (before being sold or giving back to the leasing company)?

Basis: companies with LCVS= 100 %





FLEET GROWTH POTENTIAL





+12 +15

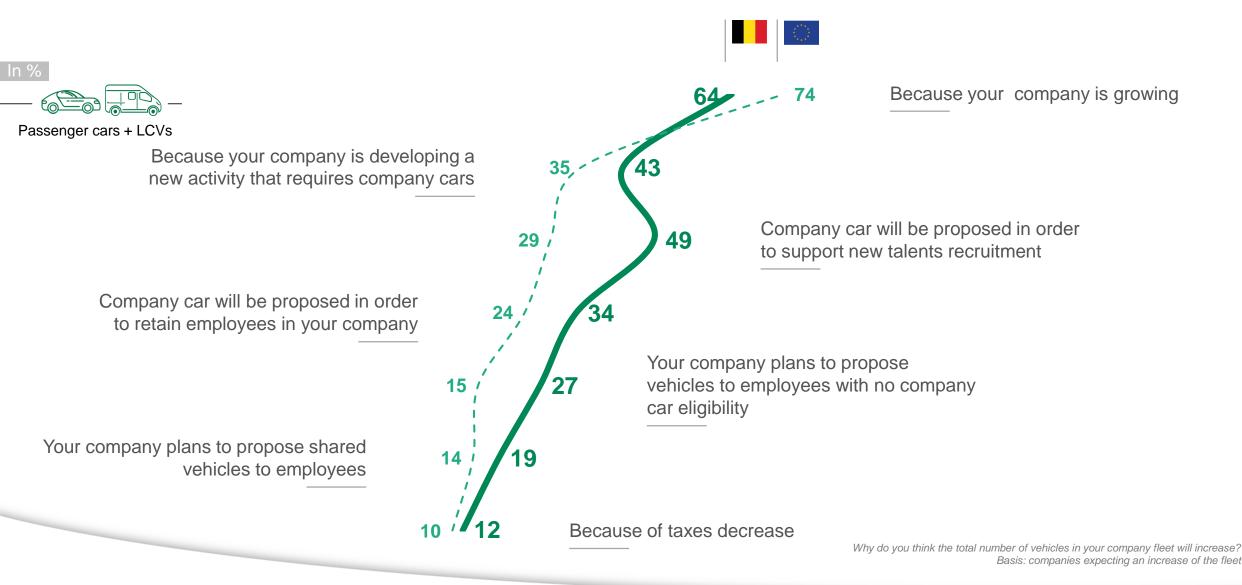
In the next three years, do you think that the total number of vehicles in your company fleet will increase, decrease or remain the same?

Basis: companies with corporate vehicles = 100%





REASONS FOR FLEET FUTURE INCREASE







REASONS FOR FLEET FUTURE DECREASE

ln %

Less employees will have access to company cars



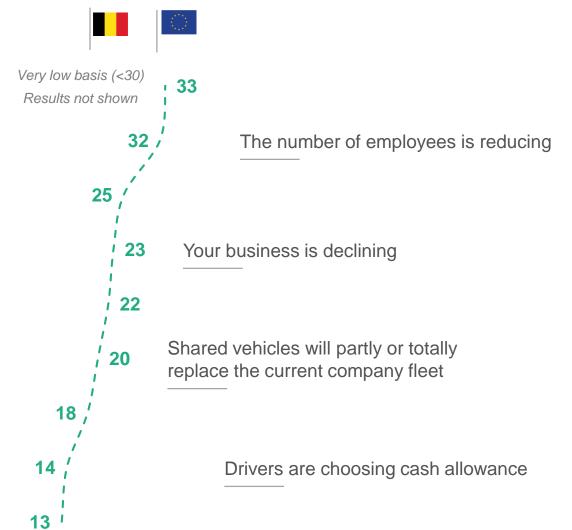
Passenger cars + LCVs

Because of the introduction or development of alternative mobility solutions

Because of CSR

Because of taxes increase

Because you plan to increase the home office working



Why do you think the total number of vehicles in your company fleet will decrease?

Basis: companies expecting a decrease of the fleet



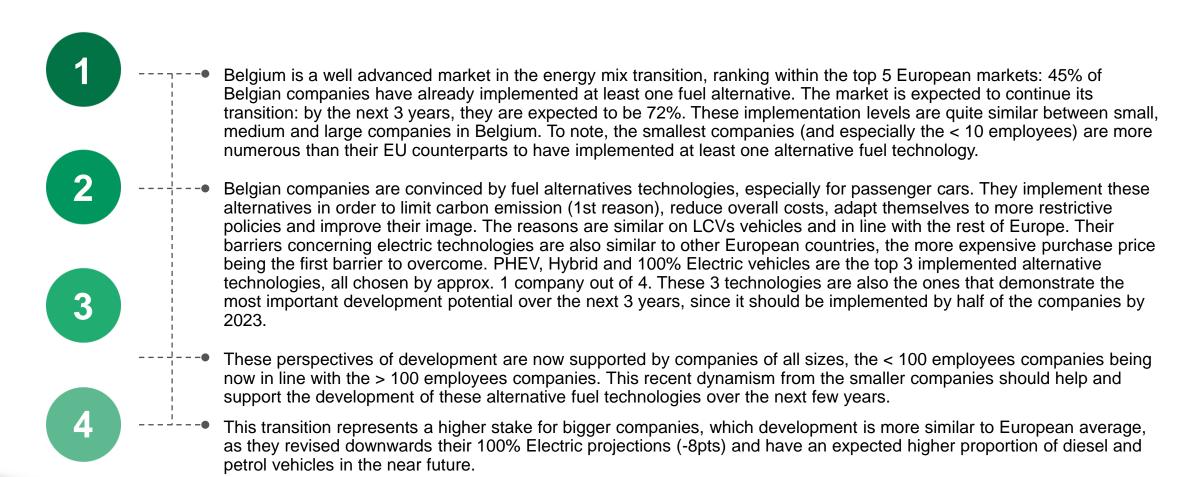








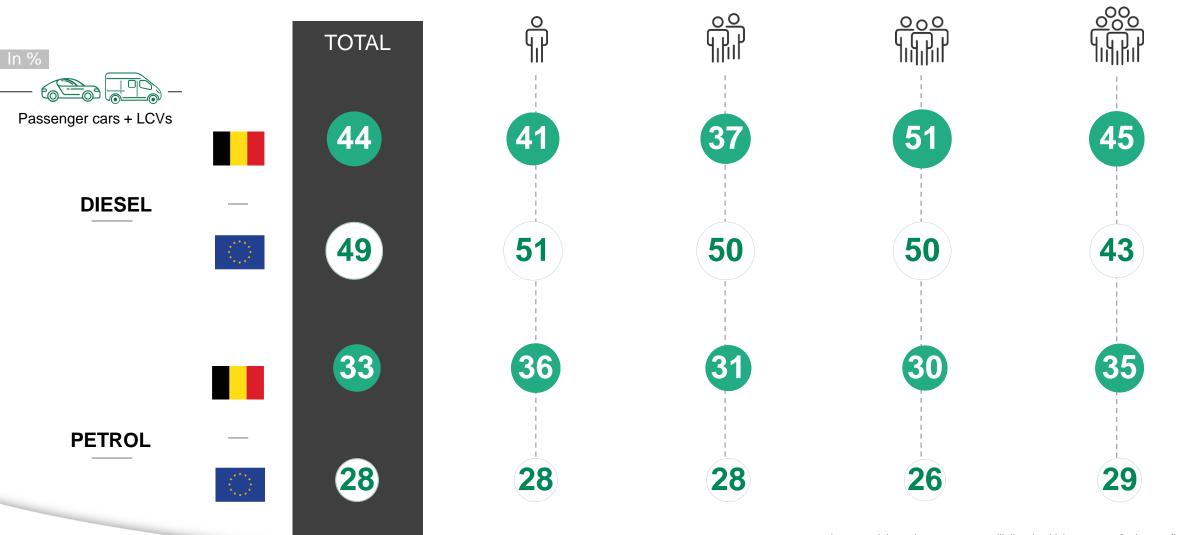
INSIGHT 2: AN ADVANCED MARKET IN THE ENERGY TRANSITION, WITH A PARTICULAR DYNAMISM FROM SMALL COMPANIES







EXPECTED PART OF PETROL AND DIESEL (NEXT 3 YEARS)





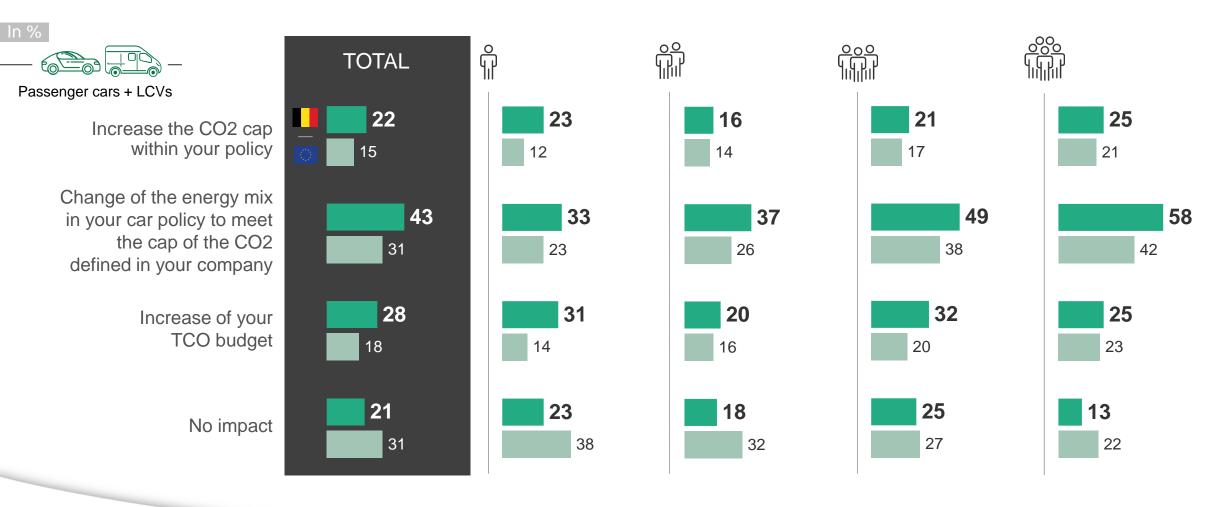


In your opinion, what percentage will diesel vehicles account for in your fleet in 3 years? In your opinion, what percentage will petrol vehicles account for in your fleet in 3 years?

Basis: companies with corporate vehicles = 100%

FOCUS WLTP

Actions to be taken to adapt WLTP







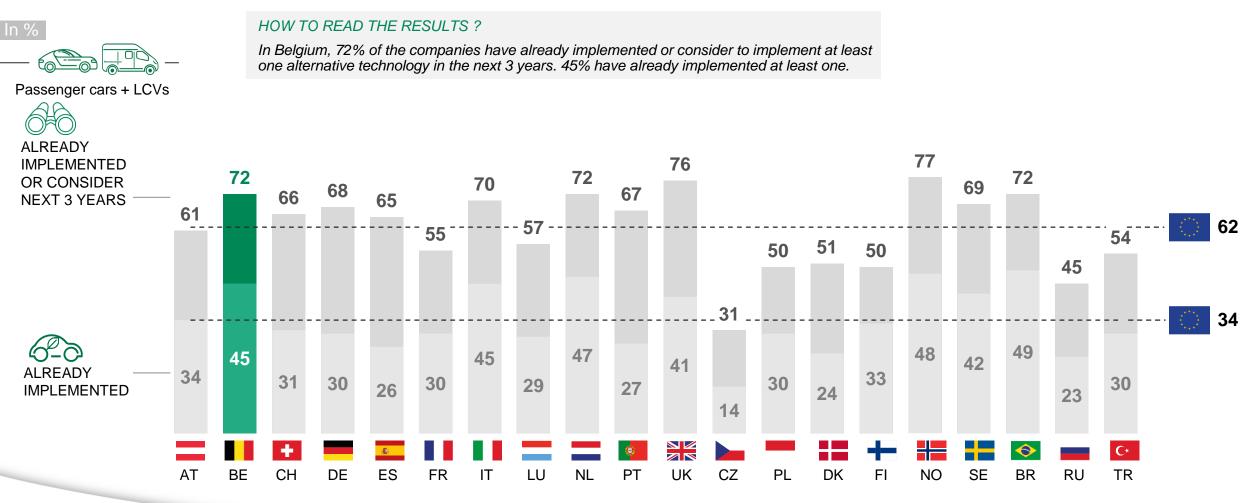
Today, fuel consumption and CO2 emissions are determined with a new, more realistic test cycle: the WLTP-test

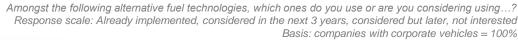
What actions will be taken to adapt to the WLTP-test?.

Basis: companies with corporate vehicles = 100%

CONSIDERATION FOR ALTERNATIVE FUEL TECHNOLOGIES

At least one technology



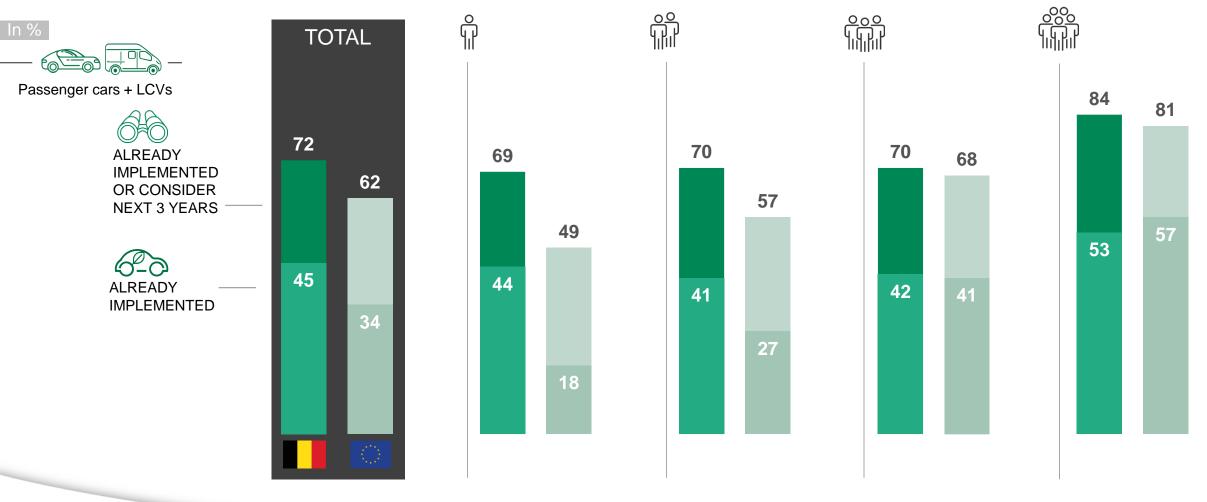


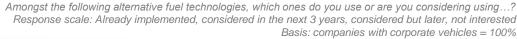




CONSIDERATION FOR ALTERNATIVE FUEL TECHNOLOGIES

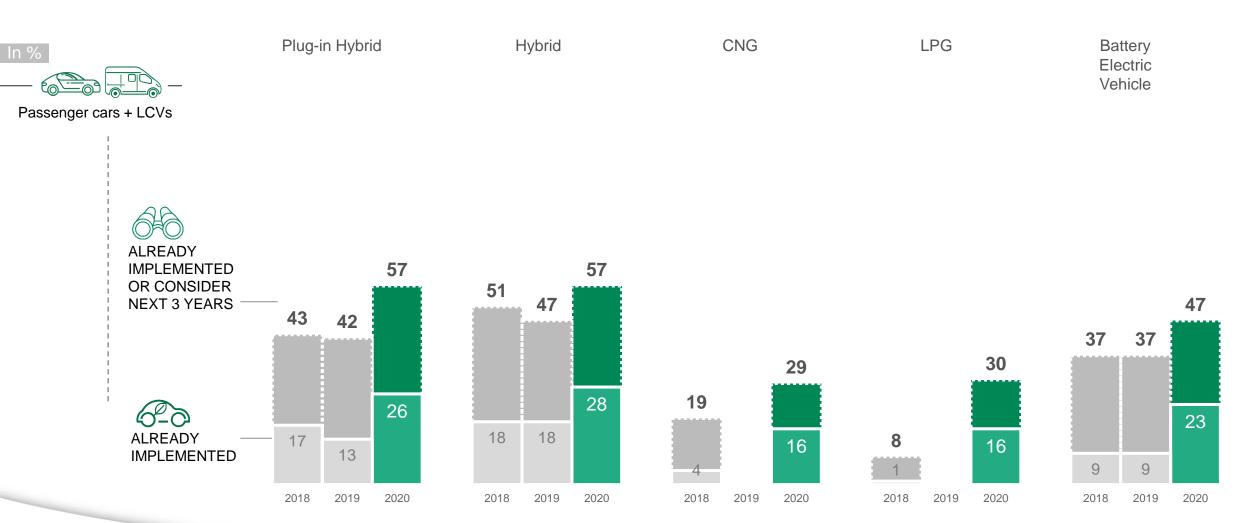
At least one technology

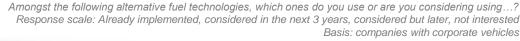










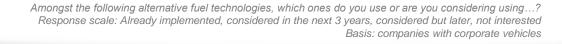






Focus less than 10

Plug-in Hybrid Hybrid CNG LPG Battery Electric Vehicle Passenger cars + LCVs **ALREADY IMPLEMENTED OR CONSIDER NEXT 3 YEARS ALREADY IMPLEMENTED**

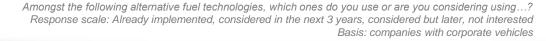






Focus 10 to 99

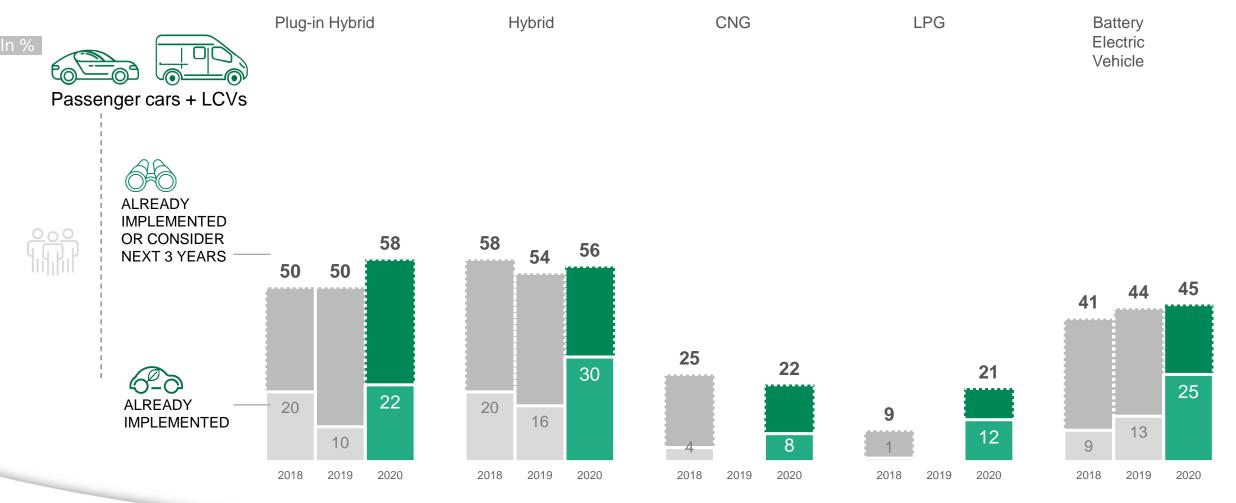
Plug-in Hybrid Hybrid CNG LPG Battery Electric Vehicle Passenger cars + LCVs **ALREADY IMPLEMENTED OR CONSIDER NEXT 3 YEARS** ALREADY **IMPLEMENTED**

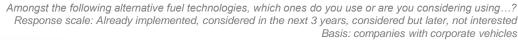






Focus 100 to 499

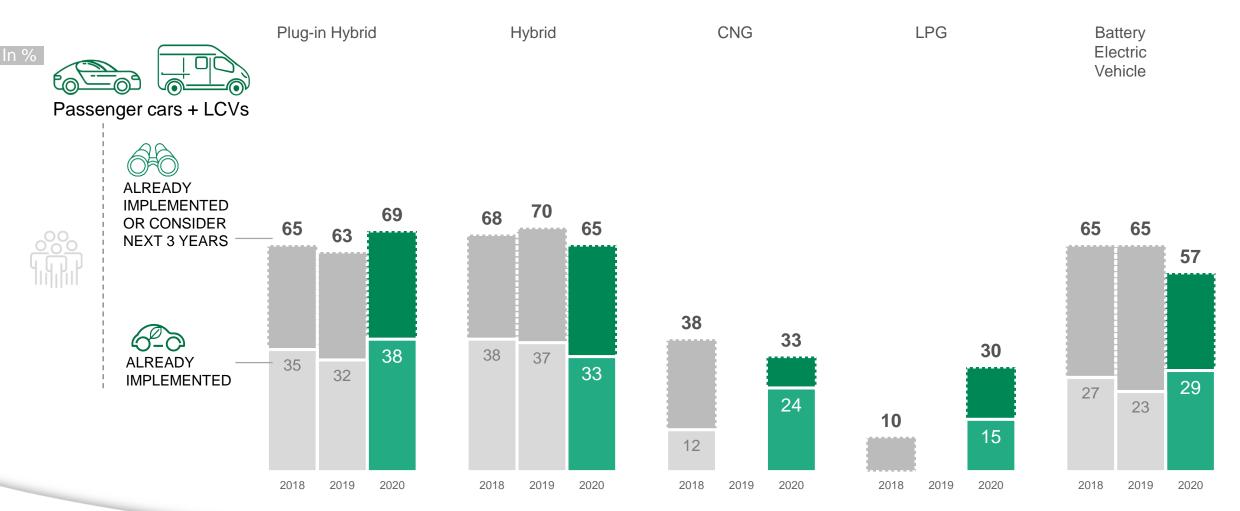


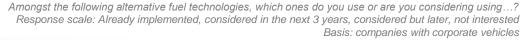






Focus 500 and more

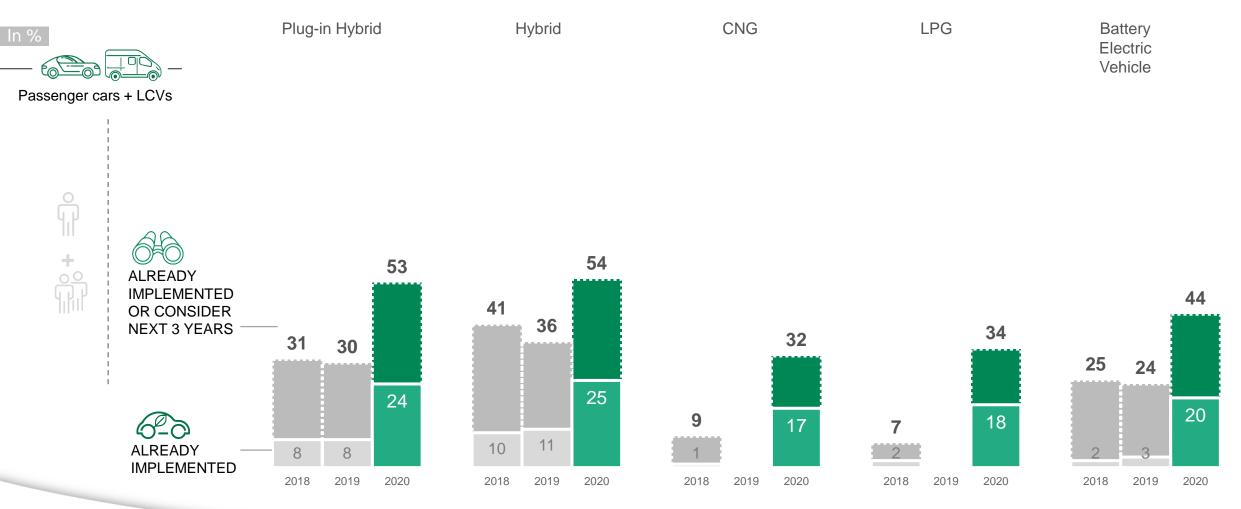


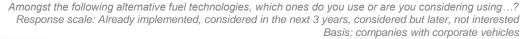






Focus on 1 to 99



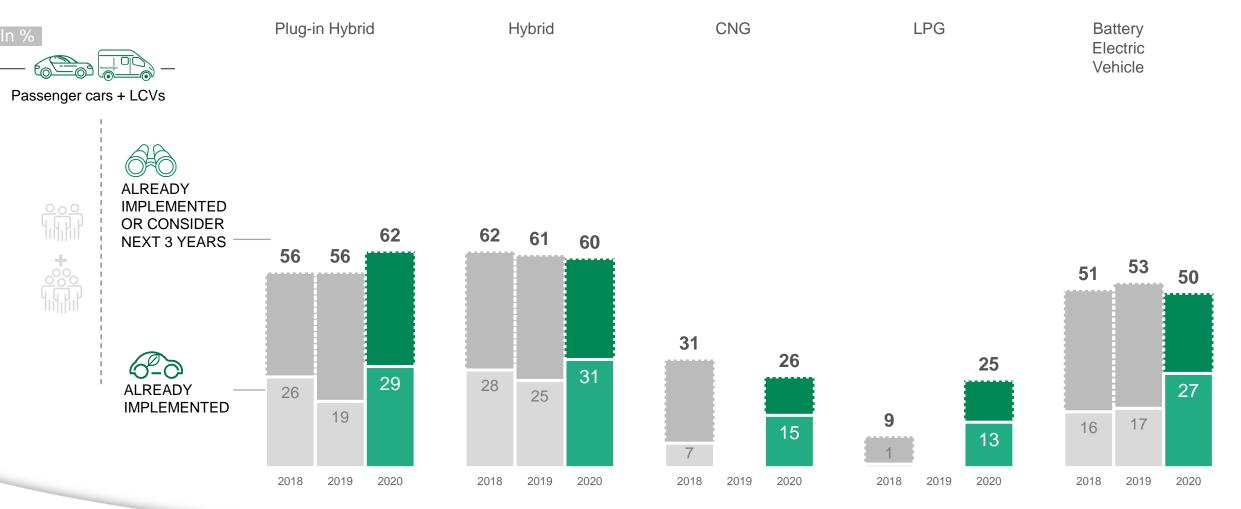


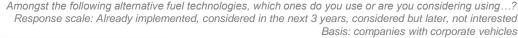




ALTERNATIVE FUEL TECHNOLOGIES USAGE – DETAIL PER TECHNOLOGY

Focus on 100 and more









ALTERNATIVE FUEL TECHNOLOGIES USAGE – DETAIL PER TECHNOLOGY

Passenger car fleet



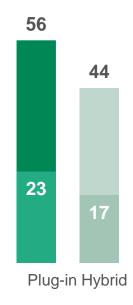


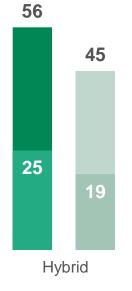


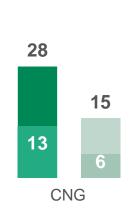
Passenger cars

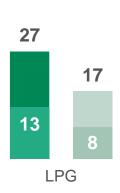


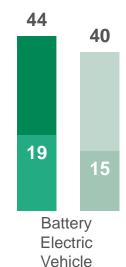












Amongst the following alternative fuel technologies, which ones do you use or are you considering using ...?

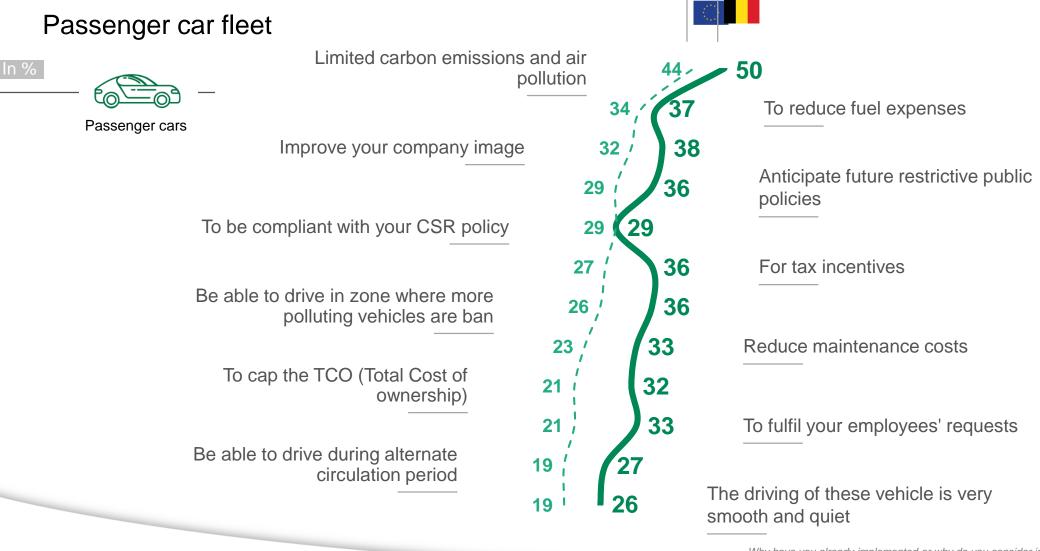
Response scale: Already implemented, considered in the next 3 years, considered but later, not interested Basis: companies with corporate passenger cars.

Arvol Mobility





REASONS FOR IMPLEMENTING OR CONSIDERING ALTERNATIVE FUEL TECHNOLOGIES







ALTERNATIVE FUEL TECHNOLOGIES USAGE – DETAIL PER TECHNOLOGY

LCV Fleet

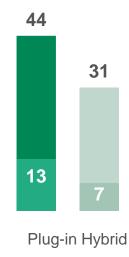


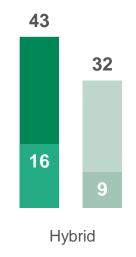


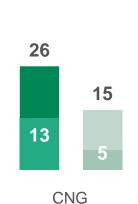


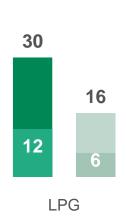


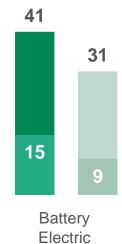
















REASONS FOR IMPLEMENTING OR CONSIDERING ALTERNATIVE FUEL TECHNOLOGIES

LCV fleet





Limited carbon emissions and air pollution

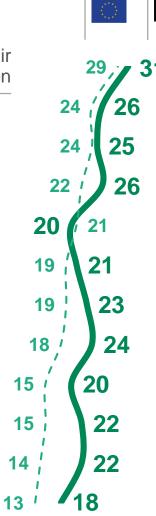
To reduce fuel expenses

To be compliant with your CSR policy

For tax incentives

Be able to drive during alternate circulation period

The driving of these vehicle is very smooth and quiet



Improve your company image

Anticipate future restrictive public policies

Be able to drive in zone where more polluting vehicles are ban

Reduce maintenance costs

To cap the TCO (Total Cost of ownership)

To fulfil your employees' requests





Why have you already implemented or why do you consider implementing alternative fuel technologies?

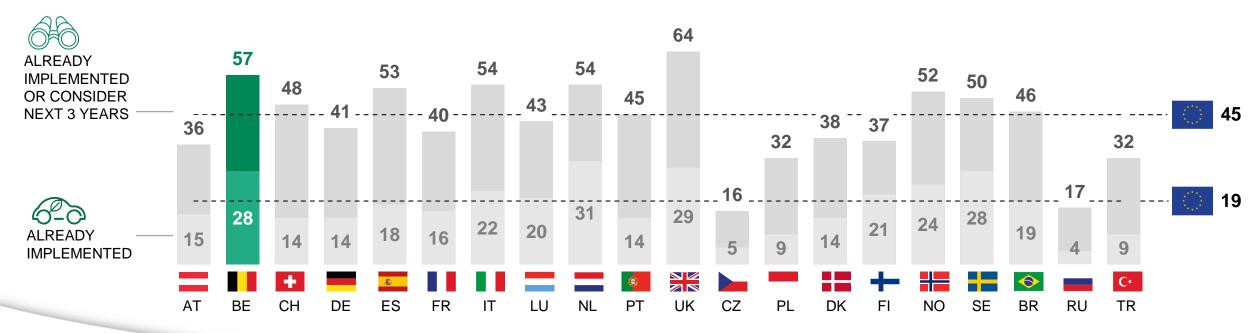
Basis: companies having implemented or considering Hybrid, Plug-in Hybrid or Electric LCVs

HYBRID IMPLEMENTATION





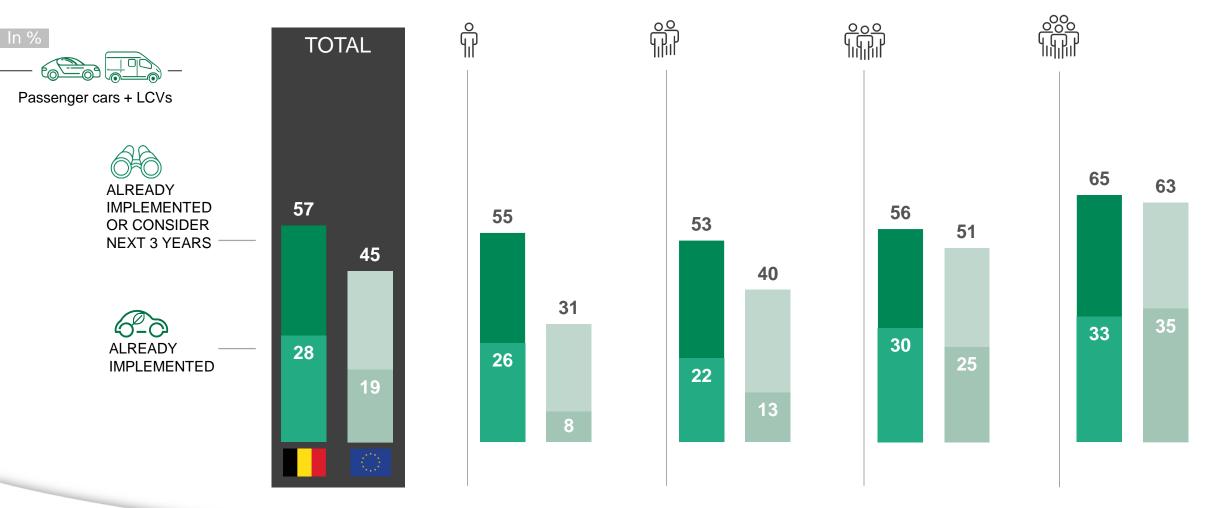
Passenger cars + LCVs







HYBRID IMPLEMENTATION





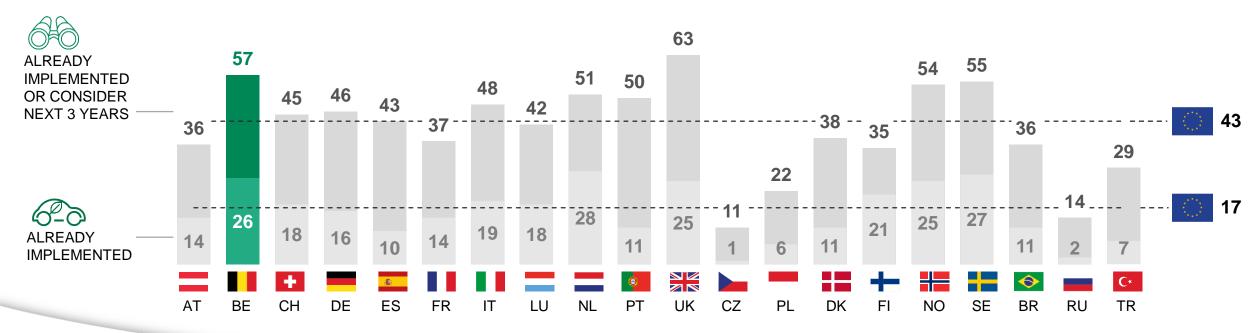


PLUG-IN HYBRID IMPLEMENTATION





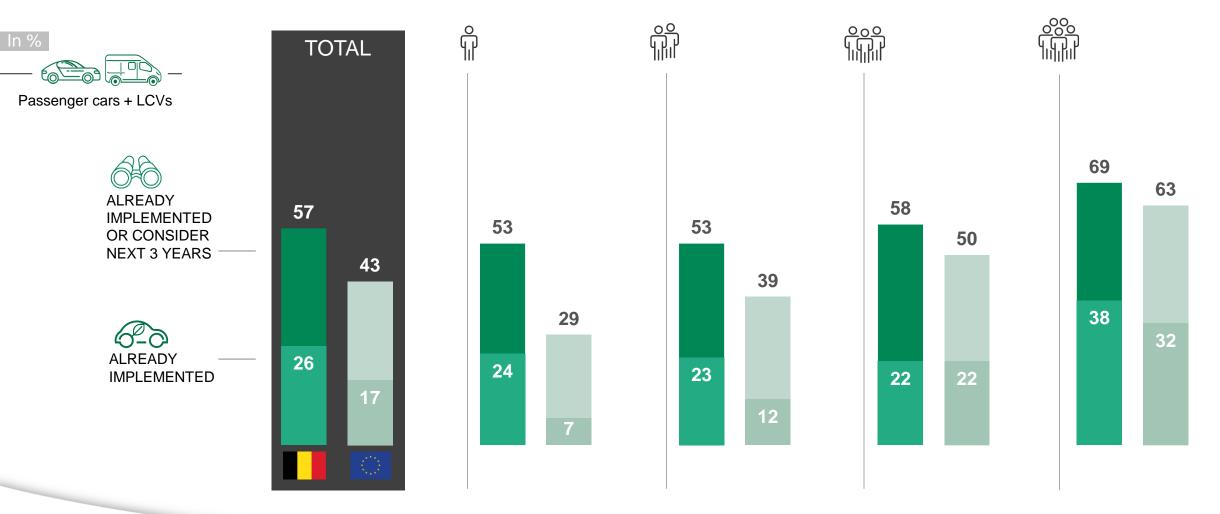
Passenger cars + LCVs

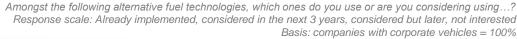






PLUG-IN HYBRID IMPLEMENTATION

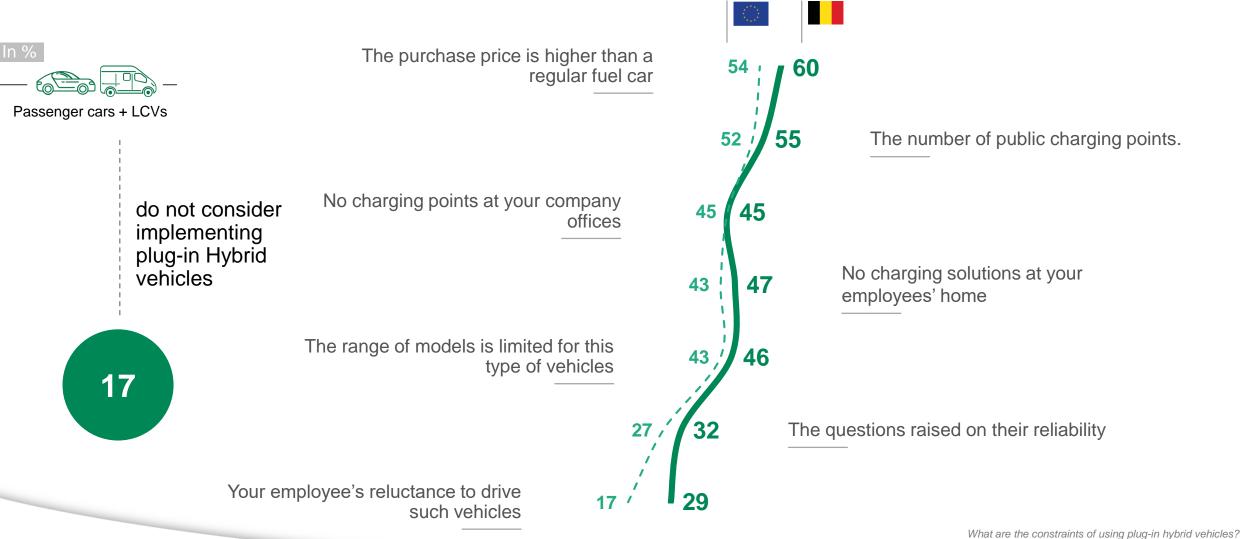








CONSTRAINTS OF PLUG IN HYBRID IMPLEMENTATION



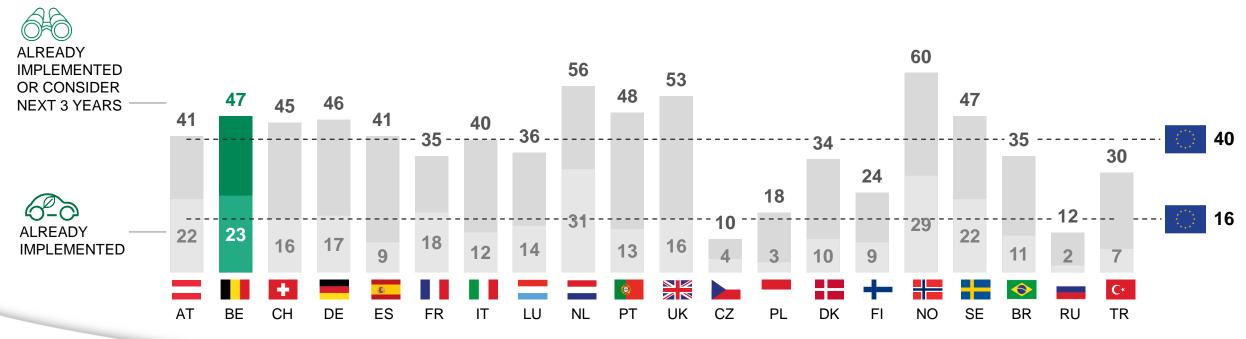




Basis: companies not considering plug-in hybrid vehicles

100% BATTERY ELECTRIC IMPLEMENTATION

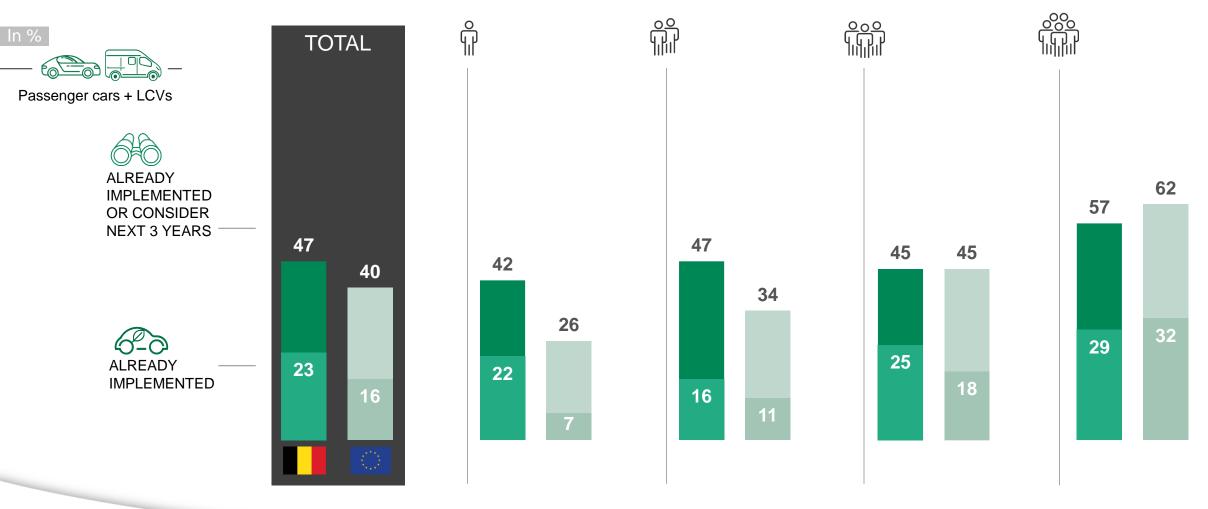


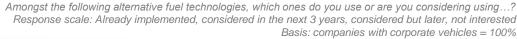






100% BATTERY ELECTRIC IMPLEMENTATION

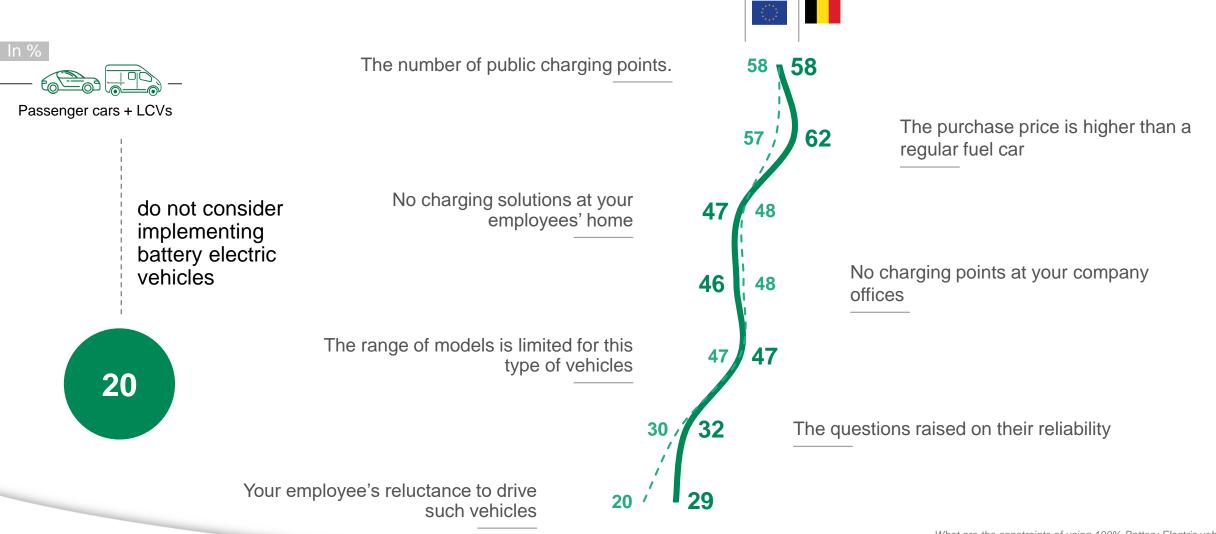








CONSTRAINTS OF 100% BATTERY ELECTRIC IMPLEMENTATION







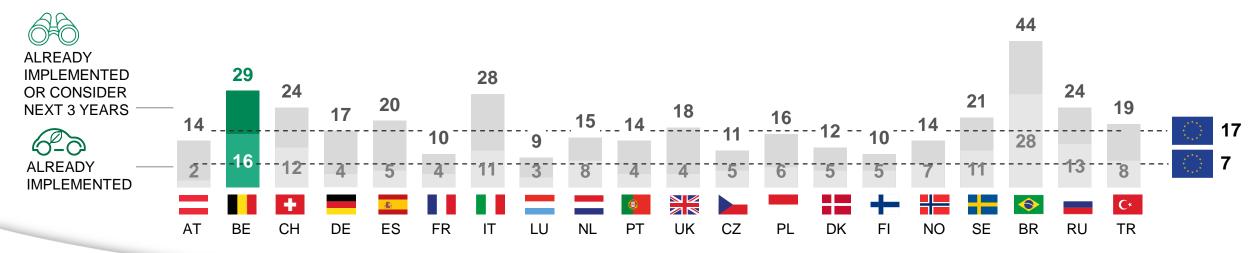
What are the constraints of using 100% Battery Electric vehicles? Basis: companies not considering 100% battery electric vehicles

CNG IMPLEMENTATION





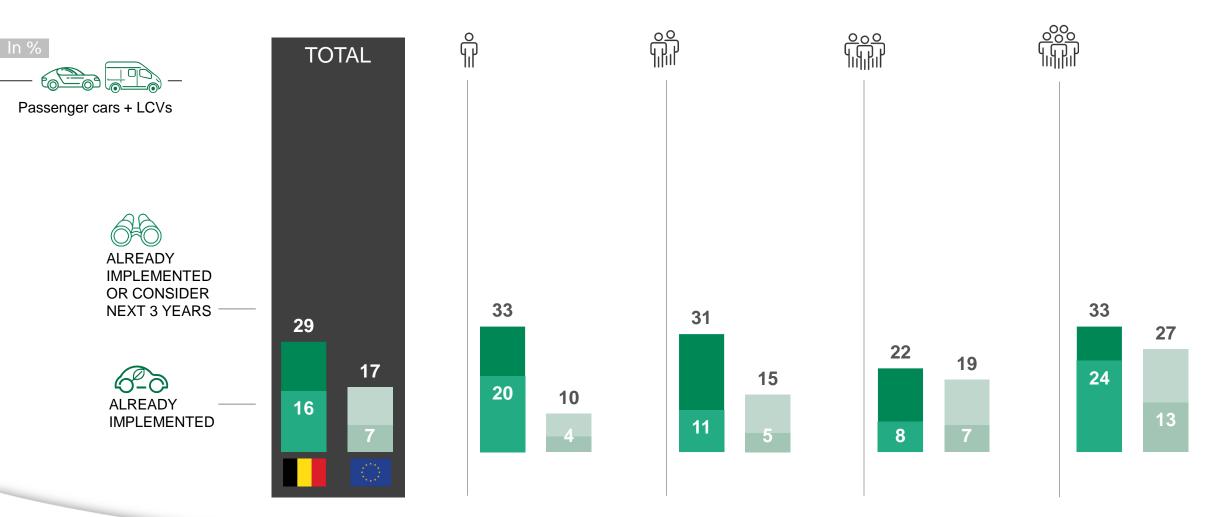
Passenger cars + LCVs







CNG IMPLEMENTATION





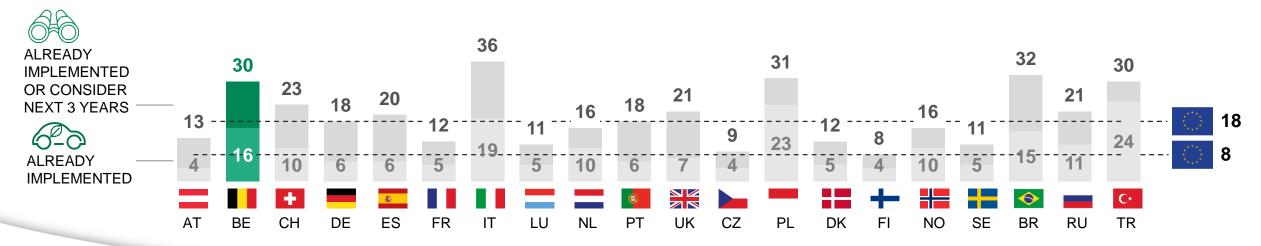


LPG IMPLEMENTATION





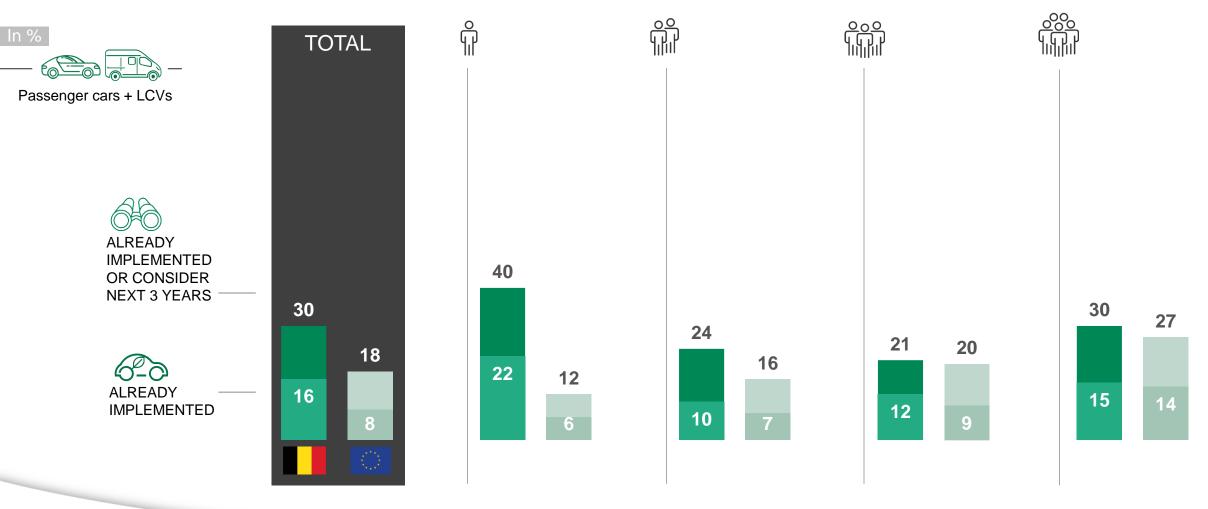
Passenger cars + LCVs







LPG IMPLEMENTATION

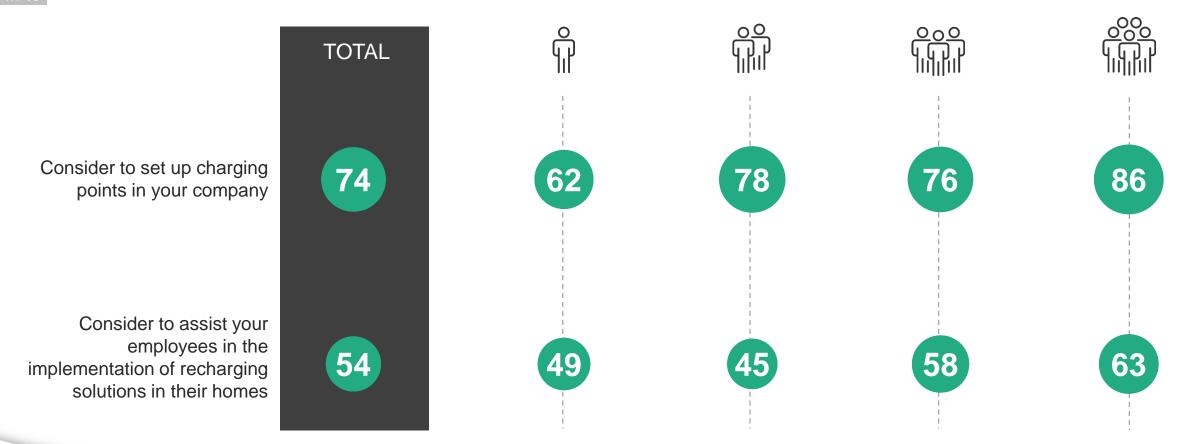


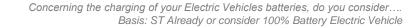




CONSIDERATION REGARDING CHARGING POINTS

In %



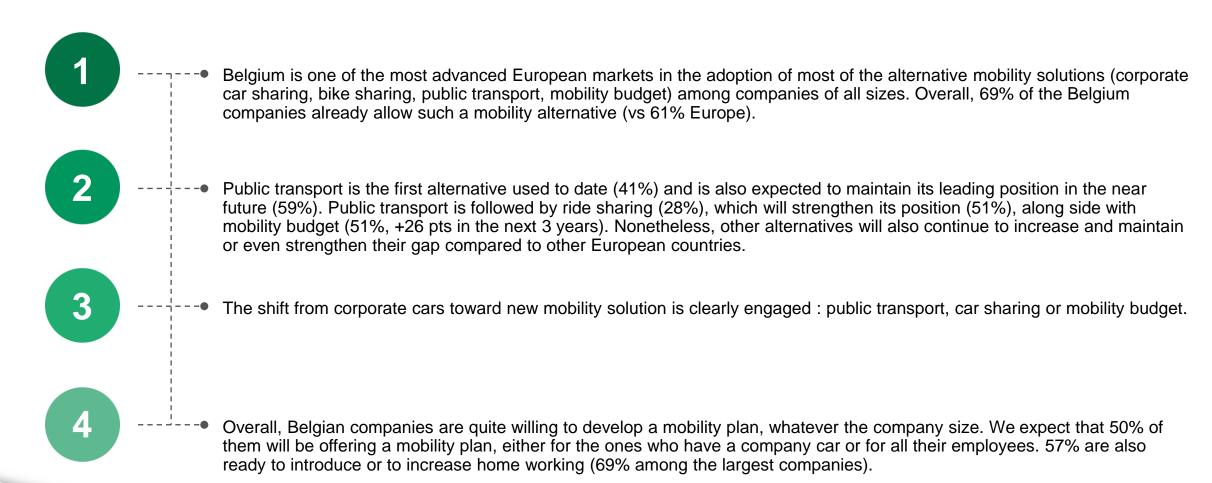








INSIGHT 3: MOBILITY ALTERNATIVES ARE CHALLENGING THE CORPORATE CAR FLEET







MOBILITY ALTERNATIVES LIST AND DEFINITIONS



CORPORATE CAR SHARING:

the company makes available upon reservation vehicles for its employees via an external solution



MOBILITY BUDGET within a predefined budget usually granted by the employer allowing employees to choose any mobility mode that is available on the market



RIDE SHARING BETWEEN EMPLOYEES: several employees in the same car for a journey to the same destination (ComOn, Blablacar, Commuty)



MOBILITY CARD PROVIDED BY THE EMPLOYER:

employees can use it to book, pay, use any mobility mode available on their country (Xximo card...)



BIKE SHARING



AN APP TO BOOK MOBILITY SOLUTIONS (travel planning, payments for your transport...)



OTHER 2 WHEELS SOLUTIONS (motorbike, motorized scooters,...) or micro-mobility (kick scooter)



PRIVATE LEASE OR SALARY SACRIFICE (by private lease we mean the fact that an employee rents or lease a car on his own behalf. By salary sacrifice I mean the fact that an employee rents or lease a car via his employer)



PUBLIC TRANSPORT



PROVIDE MID-TERM RENTAL VEHICLES (a rental for between 1 to 24 months) to provide transport needs for an employee





OVERVIEW OF ALTERNATIVE MOBILITY SOLUTIONS IMPLEMENTATION

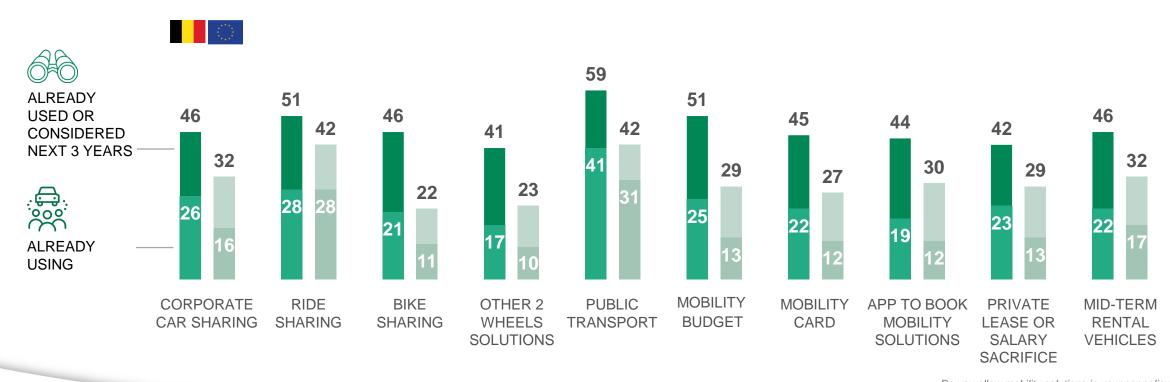




of companies allow mobility solutions in their car policy

69%

have already implemented at least one the solutions below:







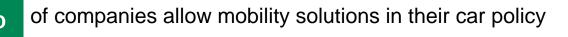
Do you allow mobility solutions in your car policy?
What have you already implemented and what will you implement in the next 3 years?
Response scale: Already using, considered in the next 3 years, not interested
Basis: companies with corporate vehicles = 100%

OVERVIEW OF ALTERNATIVE MOBILITY SOLUTIONS IMPLEMENTATION

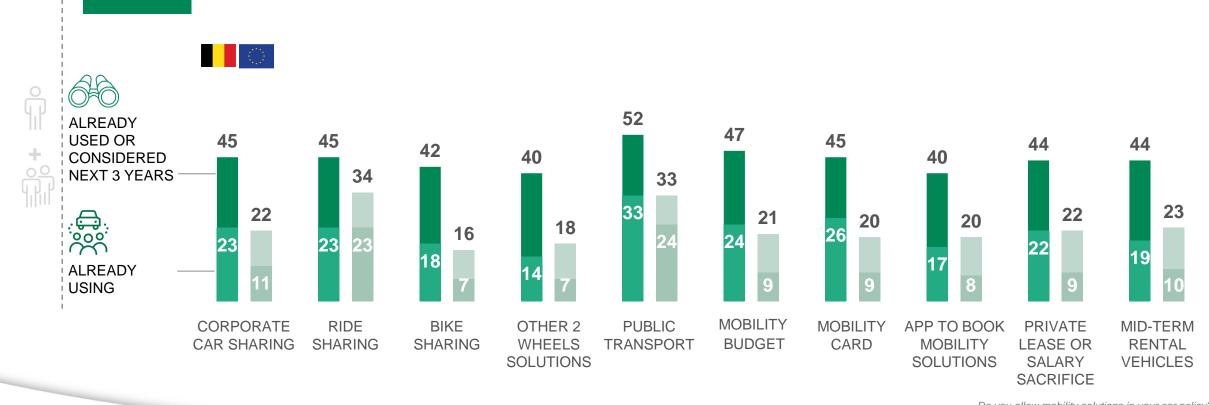


63%





have already implemented at least one the solutions below:



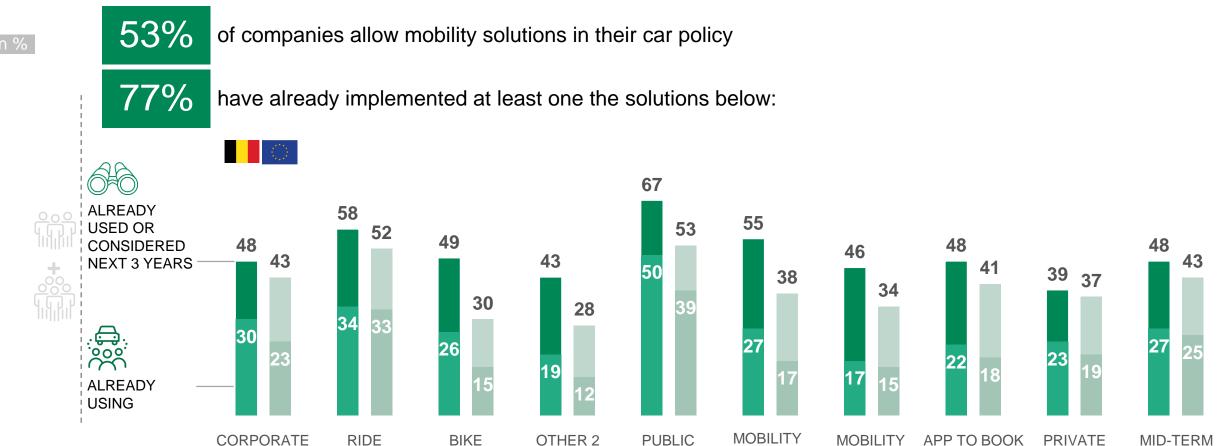




Do you allow mobility solutions in your car policy?
What have you already implemented and what will you implement in the next 3 years?
Response scale: Already using, considered in the next 3 years, not interested
Basis: companies with corporate vehicles = 100%

OVERVIEW OF ALTERNATIVE MOBILITY SOLUTIONS IMPLEMENTATION

Focus on 100 and more



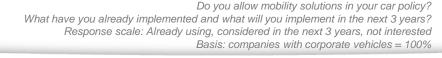
WHEELS

SOLUTIONS

TRANSPORT

BUDGET

CARD



MOBILITY

SOLUTIONS

LEASE OR

SALARY

SACRIFICE





CAR SHARING

SHARING

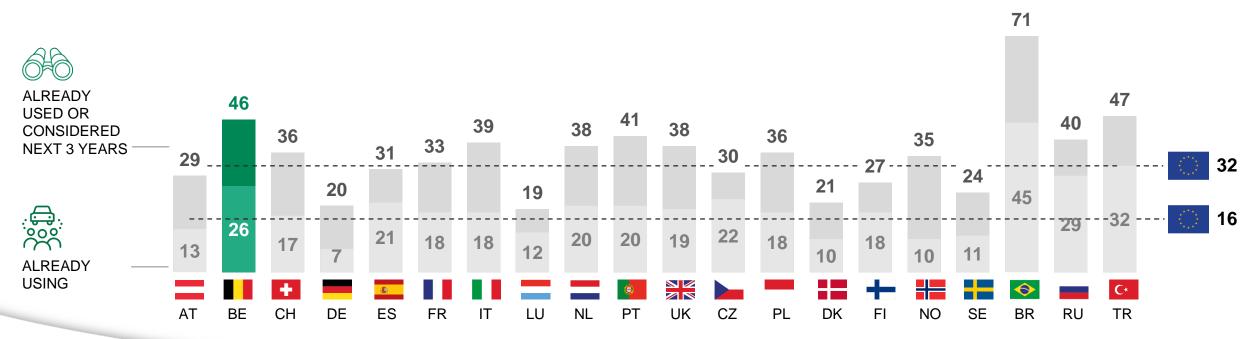
SHARING

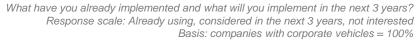
RENTAL

VEHICLES

CORPORATE CAR SHARING IMPLEMENTATION

In %

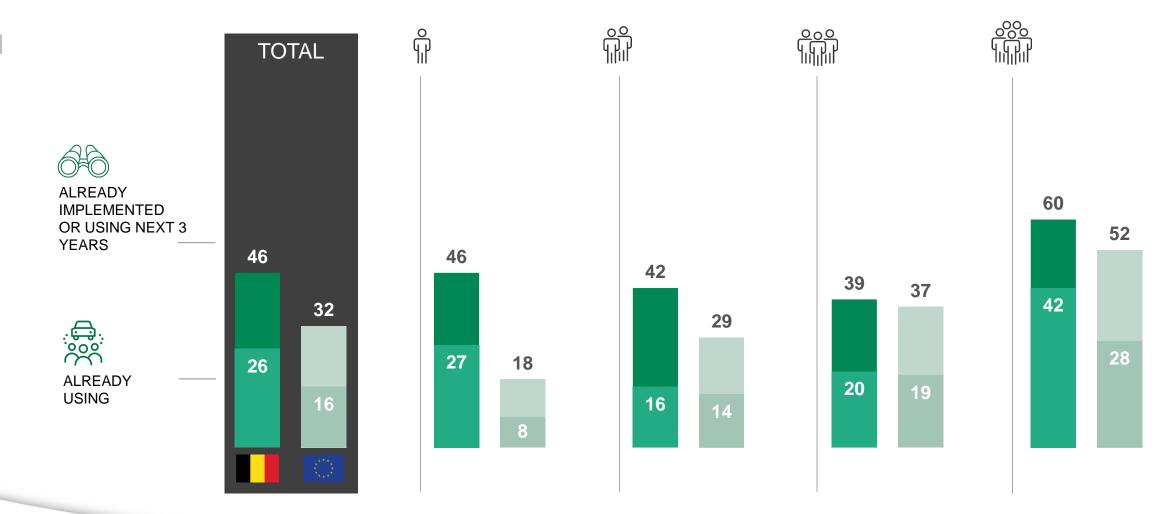


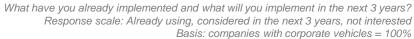






CORPORATE CAR SHARING IMPLEMENTATION



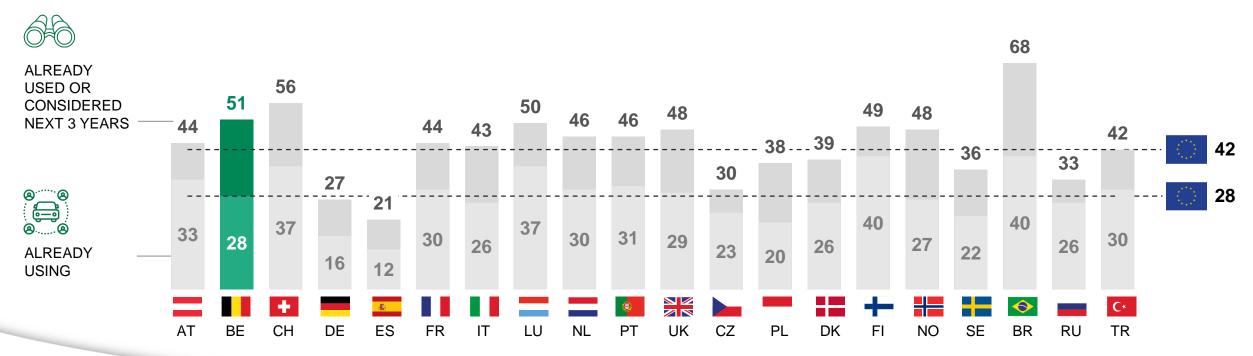






RIDE SHARING BETWEEN EMPLOYEES IMPLEMENTATION

In %



What have you already implemented and what will you implement in the next 3 years?

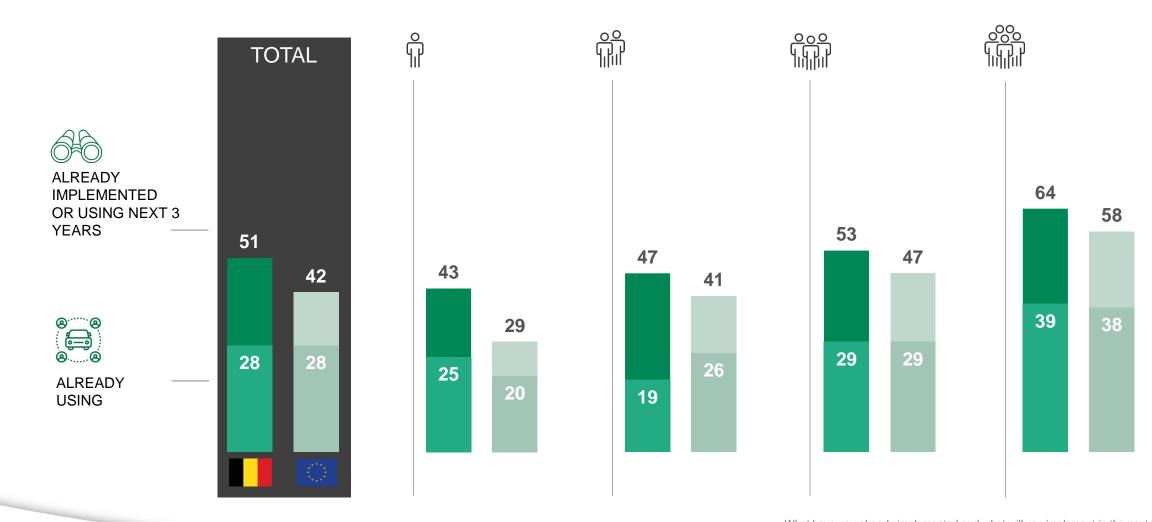
Response scale: Already using, considered in the next 3 years, not interested

Basis: companies with corporate vehicles = 100%





RIDE SHARING BETWEEN EMPLOYEES IMPLEMENTATION







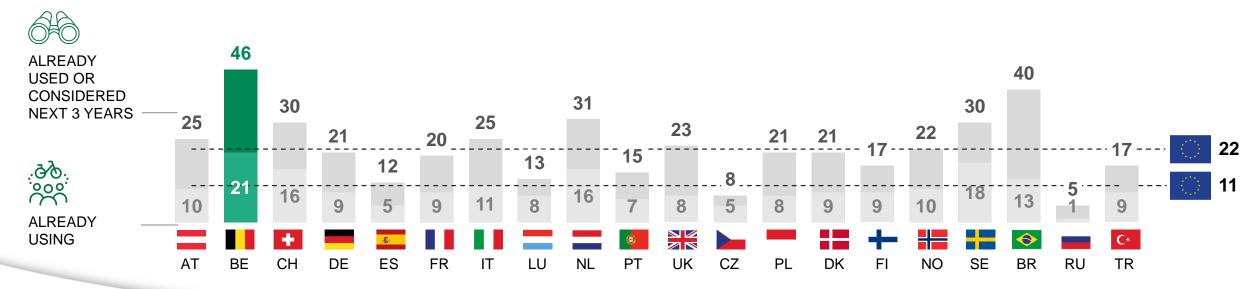
What have you already implemented and what will you implement in the next 3 years?

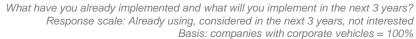
Response scale: Already using, considered in the next 3 years, not interested

Basis: companies with corporate vehicles = 100%

BIKE SHARING IMPLEMENTATION

In %

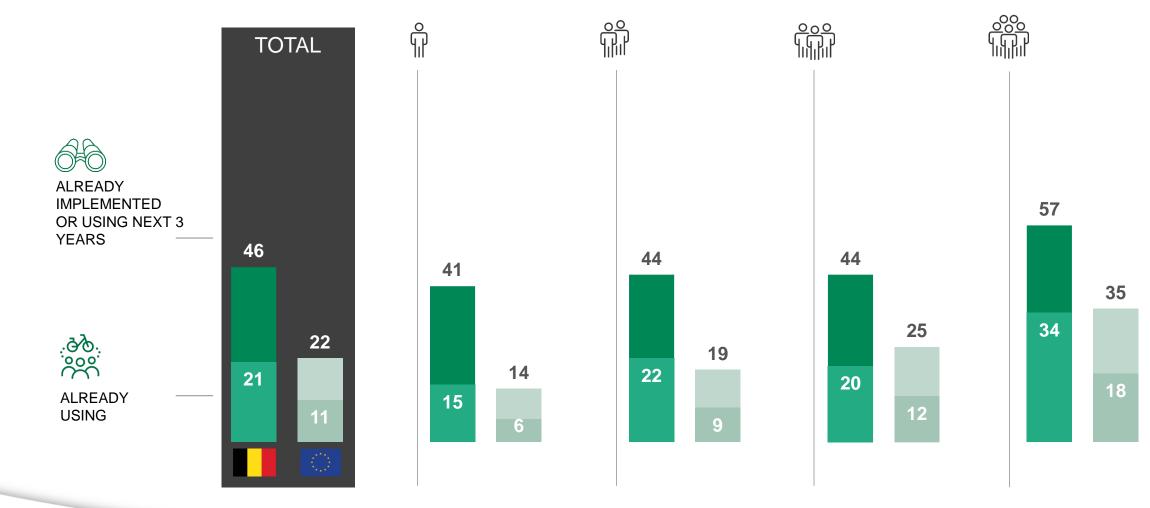








BIKE SHARING IMPLEMENTATION



What have you already implemented and what will you implement in the next 3 years?

Response scale: Already using, considered in the next 3 years, not interested

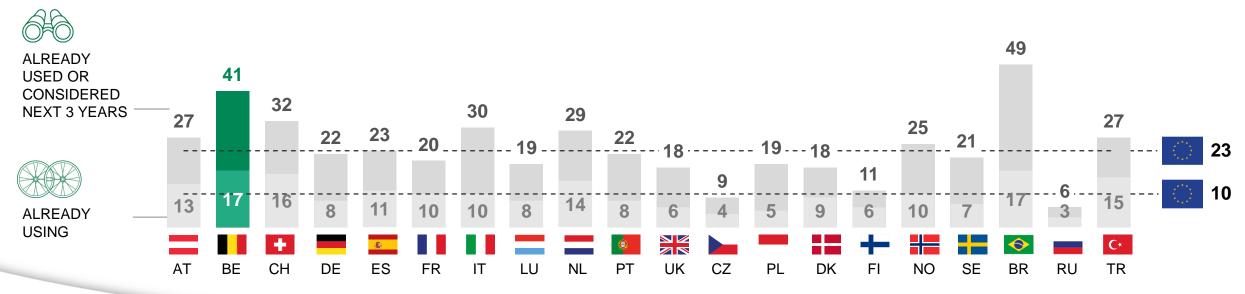
Basis: companies with corporate vehicles = 100%

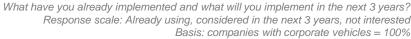




OTHER 2 WHEELS SOLUTIONS OR MICRO-MOBILITY IMPLEMENTATION

In %

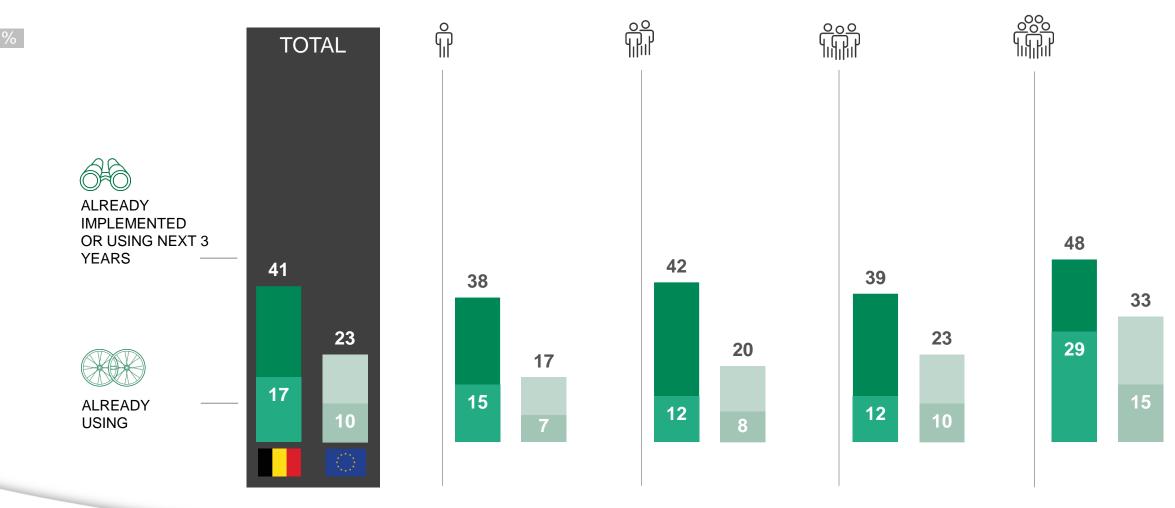


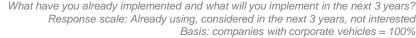






OTHER 2 WHEELS SOLUTIONS OR MICRO-MOBILITY IMPLEMENTATION



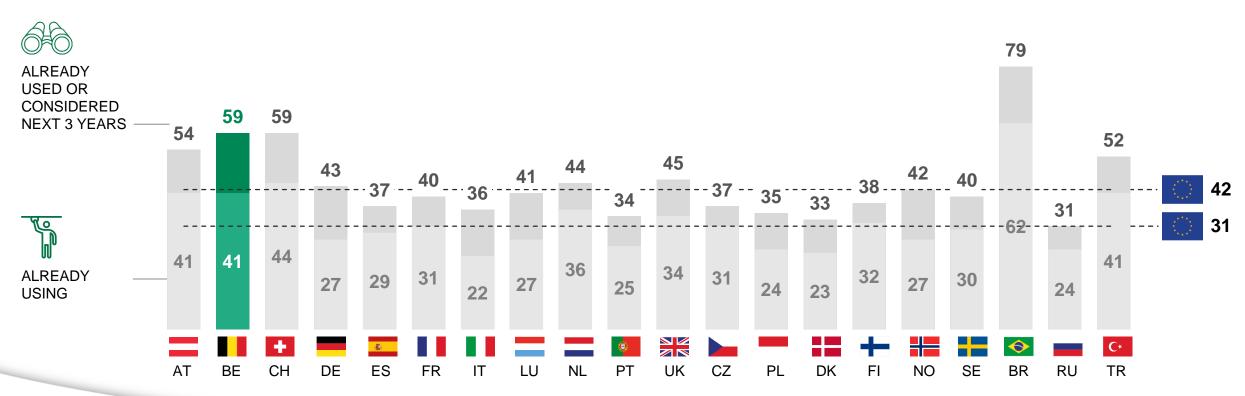


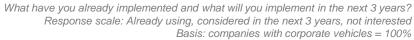




PUBLIC TRANSPORT IMPLEMENTATION

In %

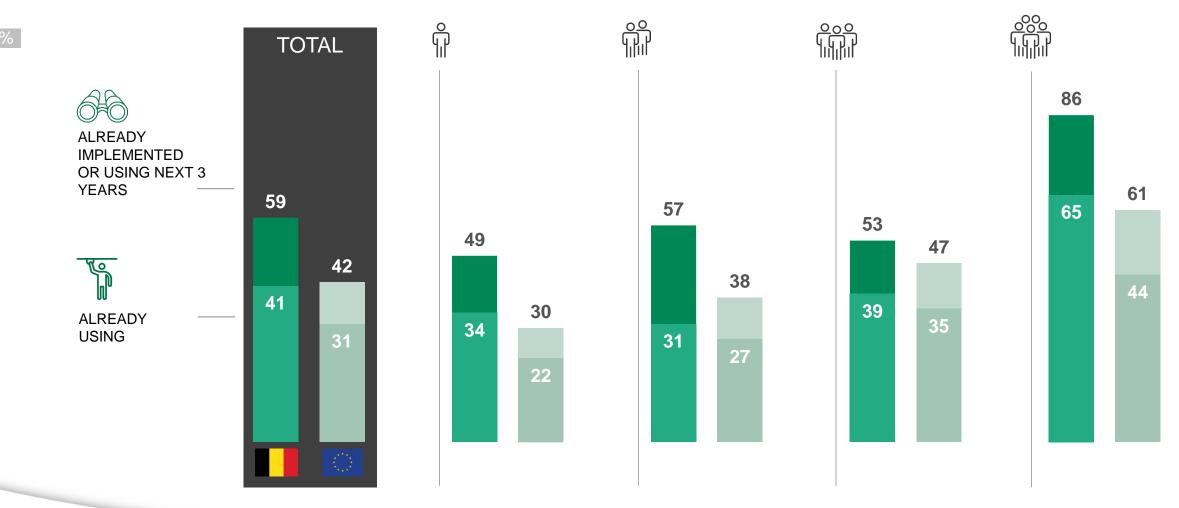


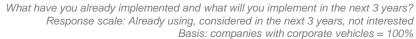






PUBLIC TRANSPORT IMPLEMENTATION



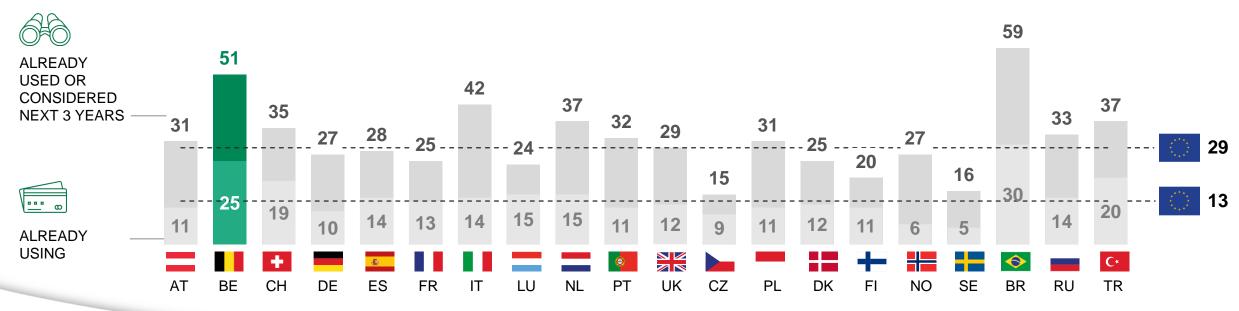






MOBILITY BUDGET IMPLEMENTATION

In %



What have you already implemented and what will you implement in the next 3 years?

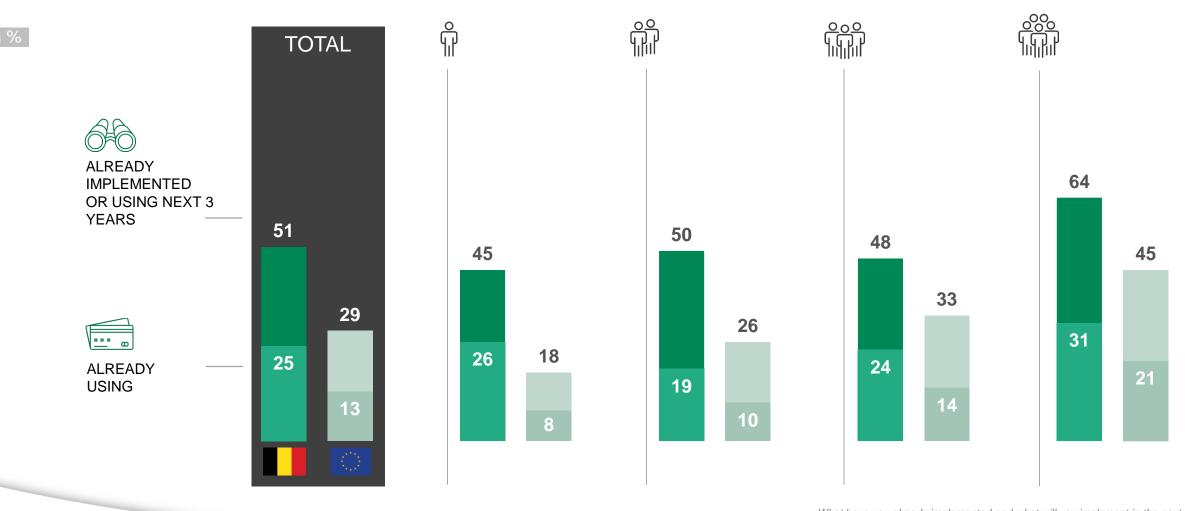
Response scale: Already using, considered in the next 3 years, not interested

Basis: companies with corporate vehicles = 100%





MOBILITY BUDGET IMPLEMENTATION







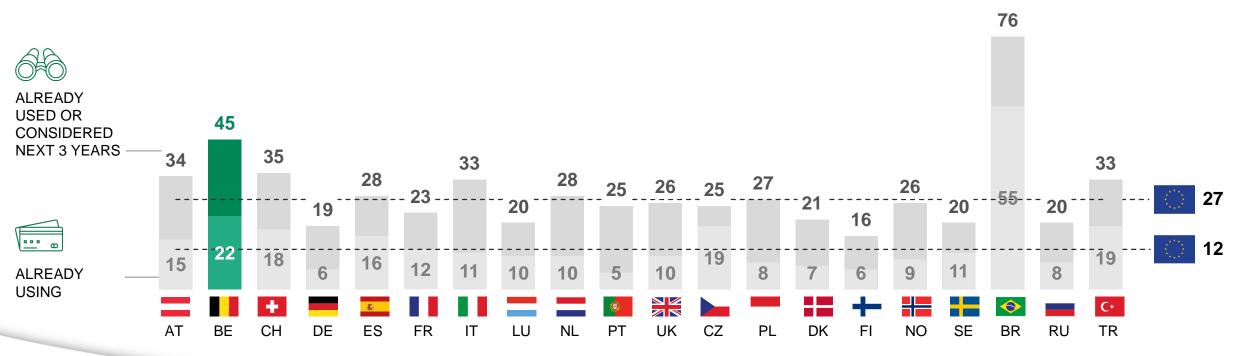
What have you already implemented and what will you implement in the next 3 years?

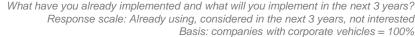
Response scale: Already using, considered in the next 3 years, not interested

Basis: companies with corporate vehicles = 100%

MOBILITY CARD PROVIDED BY THE EMPLOYER IMPLEMENTATION

ln %



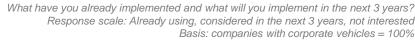






MOBILITY CARD PROVIDED BY THE EMPLOYER IMPLEMENTATION



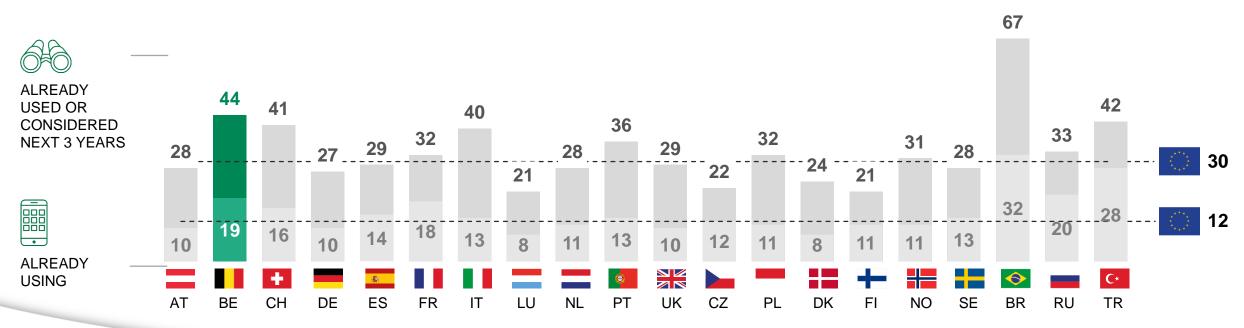


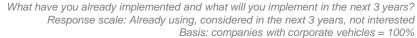




AN APP TO BOOK MOBILITY SOLUTIONS IMPLEMENTATION

In %

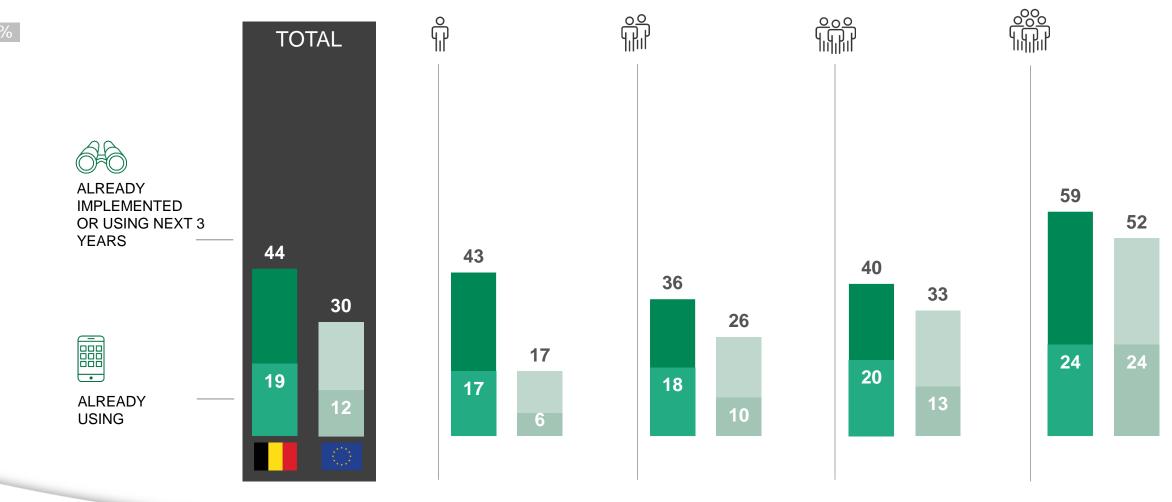


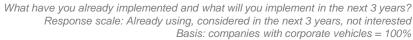






AN APP TO BOOK MOBILITY SOLUTIONS IMPLEMENTATION



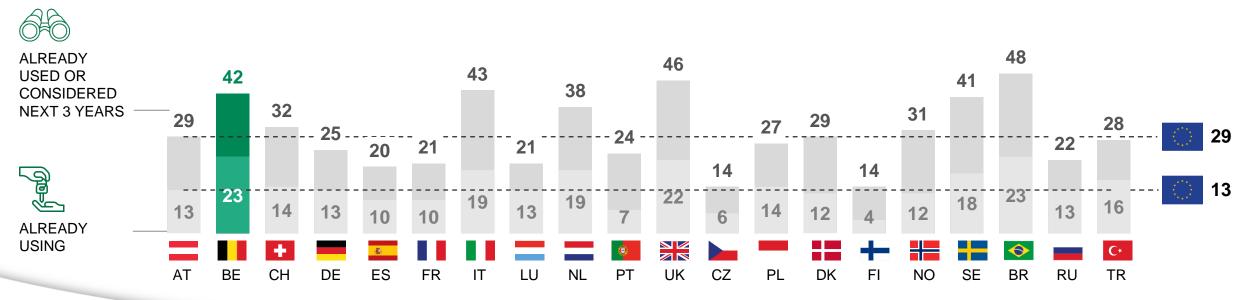


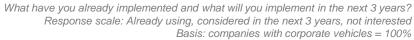




PRIVATE LEASE OR SALARY SACRIFICE IMPLEMENTATION

ln %

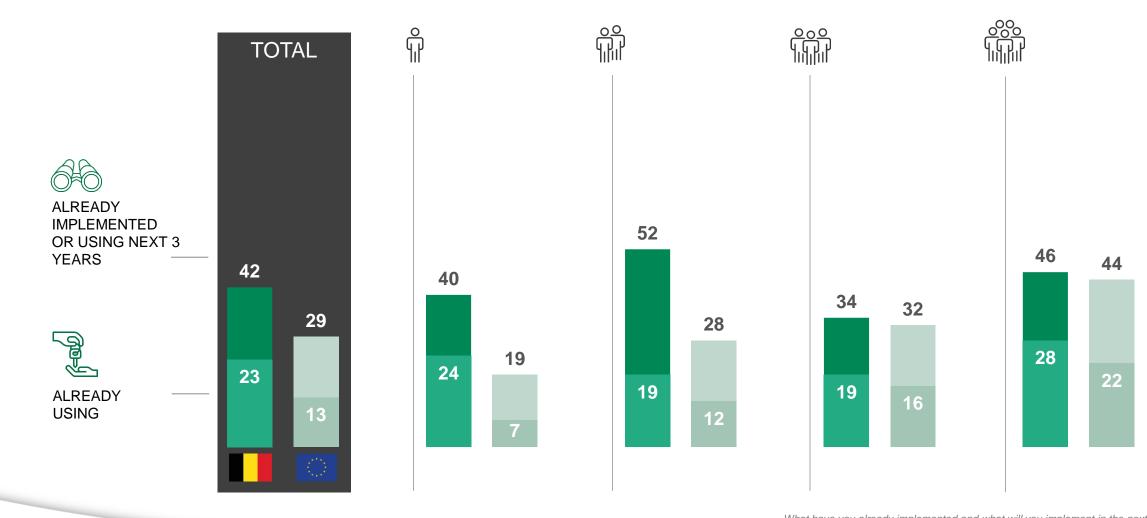


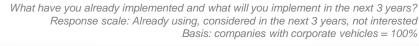






PRIVATE LEASE OR SALARY SACRIFICE IMPLEMENTATION



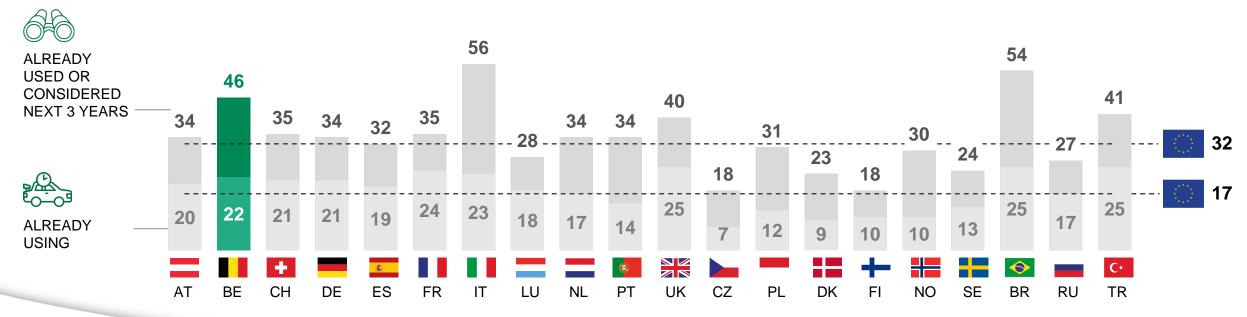


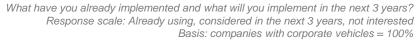




MID-TERM RENTAL VEHICLES IMPLEMENTATION

In %

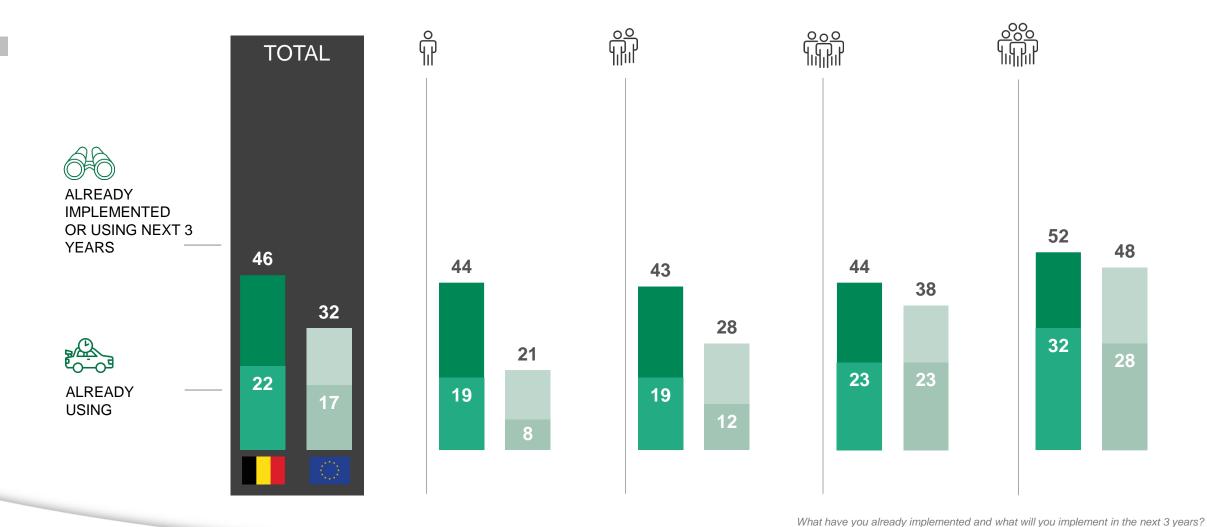








MID-TERM RENTAL VEHICLES IMPLEMENTATION









LIKELYHOOD TO GIVE UP PART / ALL FLEET FOR MOBILITY ALTERNATIVES

TOTAL Certainly or probably

Ŷ **TOTAL** Car sharing Ride sharing **Mobility Budget** Private lease or salary sacrifice Mid-term rental



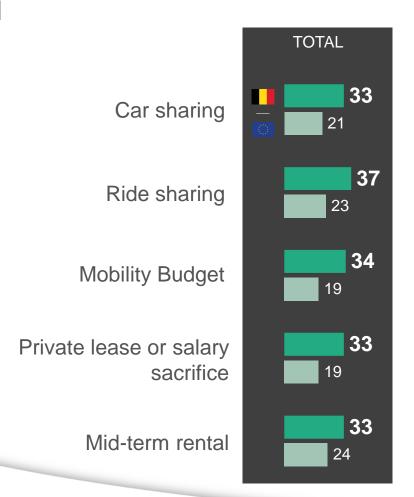


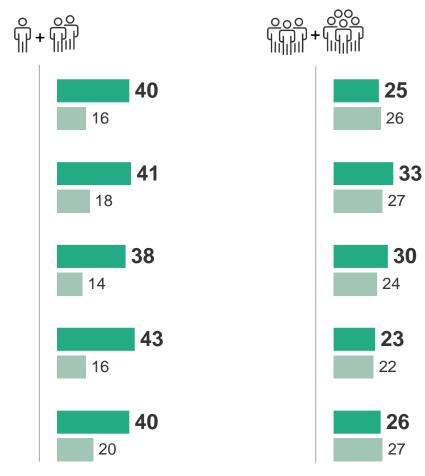


LIKELYHOOD TO GIVE UP PART / ALL FLEET FOR MOBILITY ALTERNATIVES

TOTAL Certainly or probably

In %





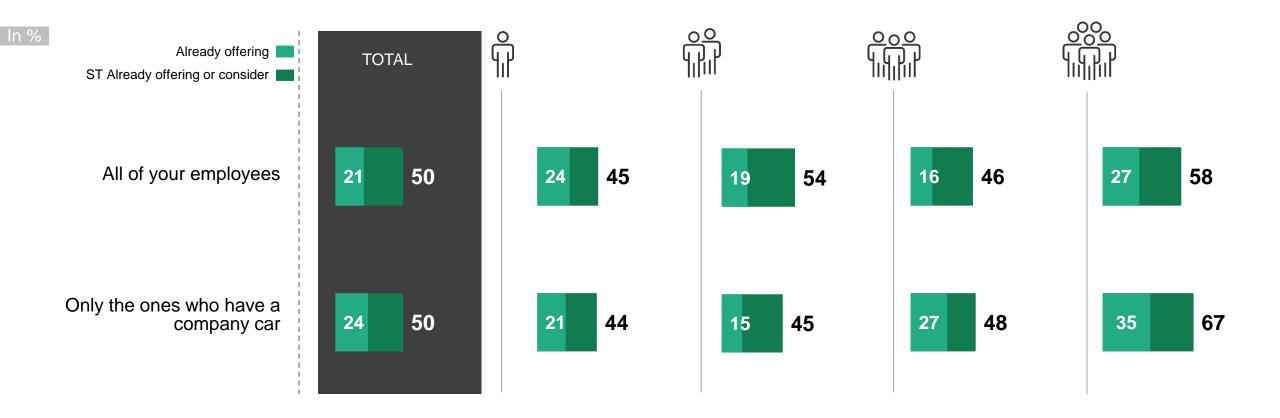
Would you anticipate that your company would give up all or part of the company car fleet for such alternatives?

Basis: companies using or considering the mentioned mobility solution





MOBILITY PLAN



Do you offer or consider offering a mobility plan to all of your employees or to the ones who have a company car only?

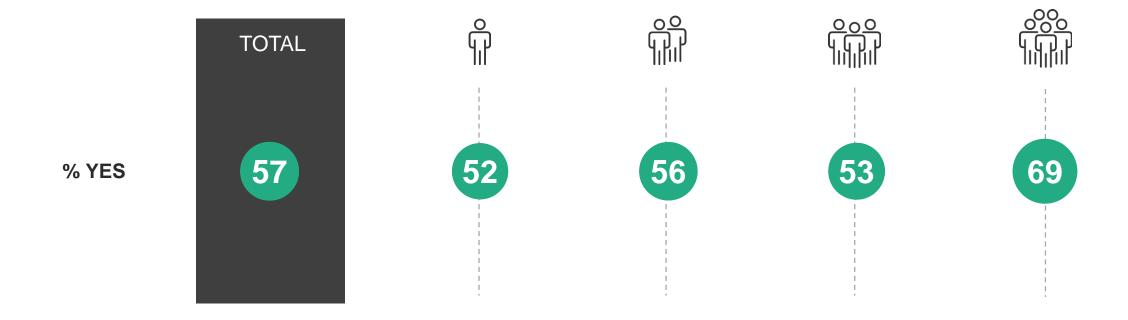
Basis: Companies with corporate vehicles = 100%





READY TO INTRODUCE OR INCREASE HOMEWORKING

n %



Would you be ready to introduce or increase homeworking for your employees?

Basis: Companies with corporate vehicles = 100%



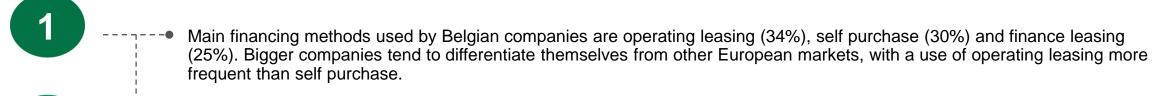


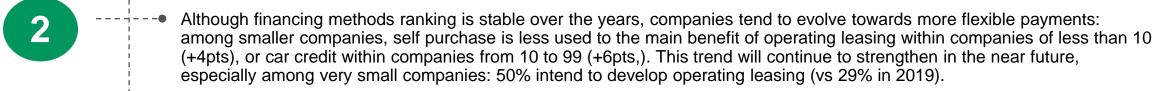






INSIGHT 4: OPERATING LEASING STILL THE MOST USED FINANCING SOLUTION, TOGETHER WITH SELF PURCHASE





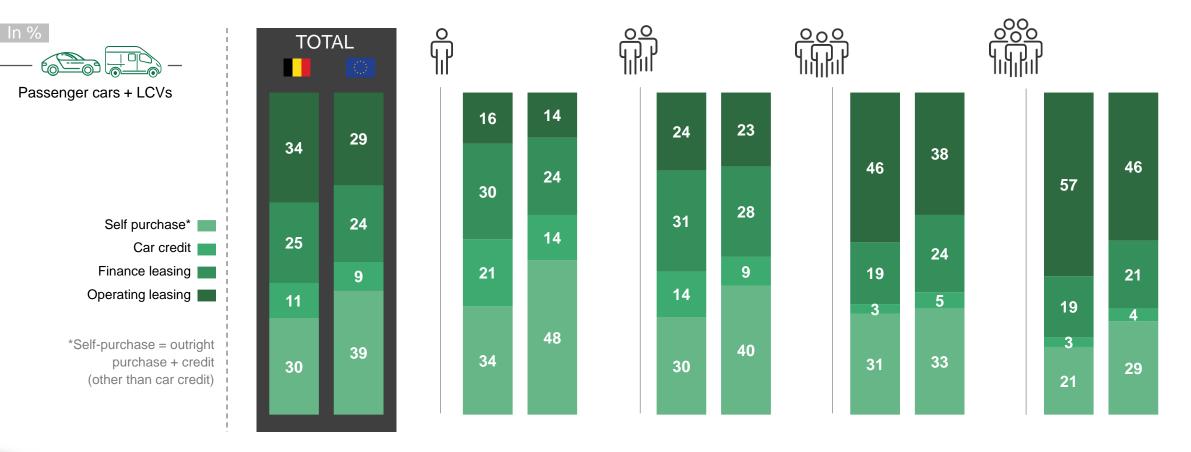
- Among bigger companies, operating leasing is less used (-6pts) to the benefit of financing leasing (+3pts) and car credit (+3%), the latter remains a minor method used.
 - Belgian companies are searching for strong support and personalized advises from specialists, when they intend to buy a vehicle:
 - Car manufacturer dealerships are the 1st source of information for vehicle choice, with similar advantages highlighted in SME benchmark: quality of advice (68%) and availability of the vehicle (64%). Their particular strength is also the wide choice of vehicles (65% vs SME 60%). A point of improvement is highlighted: the possibility to have a dedicated contact (56% vs SME 71%).
 - Banks are the 1st source of information for car funding, with advantages also in line with SME benchmark: simple process (65%), quality of advice (56%) and dedicated contact (53%).
 - They are looking for advices in particular on tax and cost optimization, but also most appropriate energies and shift to alternatives energies, whatever the company size.





MAIN FINANCING METHOD

Proportion of companies using the following solutions as their main financing method for their fleet vehicles



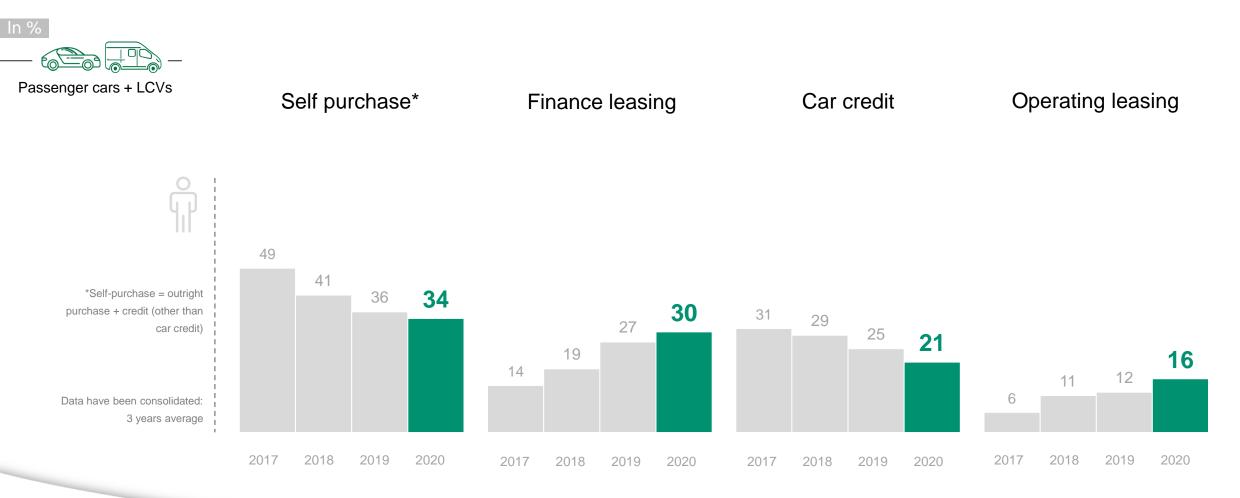
What is the main financing method used to finance your company vehicles today?

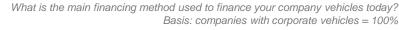
Basis: companies with corporate vehicles = 100%





Focus on 1 to 9









Focus on 10 to 99





Passenger cars + LCVs

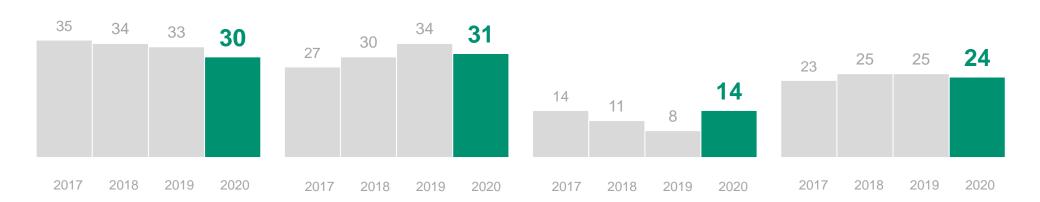
Self purchase* Finance leasing Car credit Operating leasing



*Self-purchase = outright purchase + credit (other than car credit)

Data have been consolidated:

3 years average



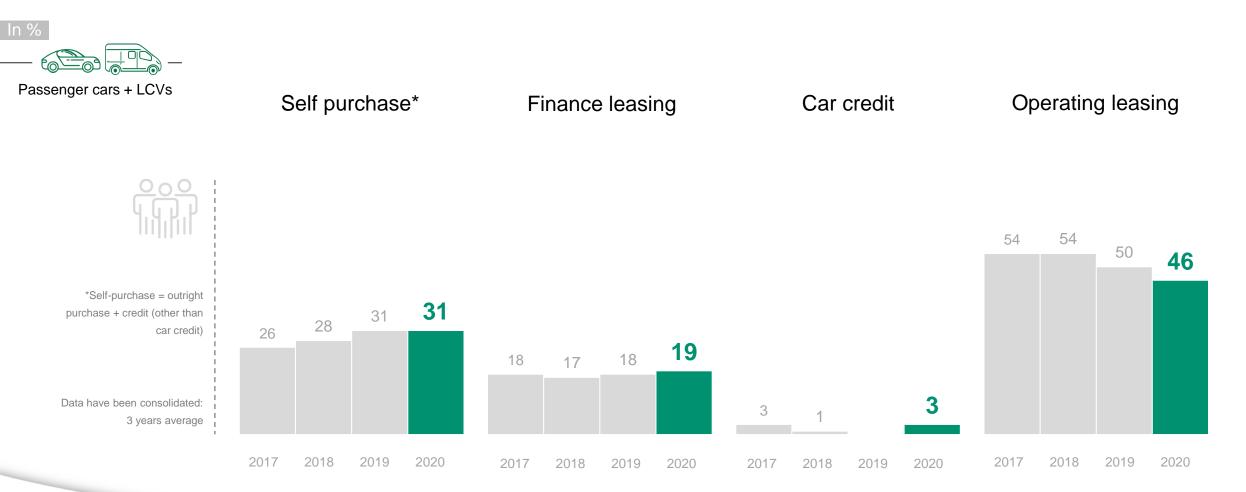
What is the main financing method used to finance your company vehicles today?

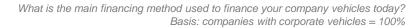
Basis: companies with corporate vehicles = 100%





Focus on 100 to 499

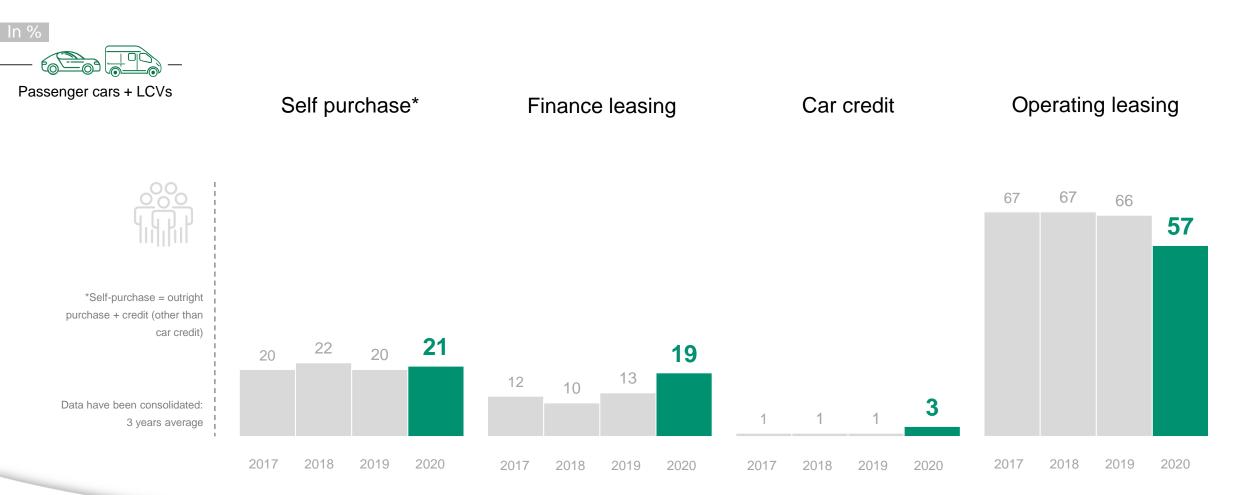








Focus on 500 and more



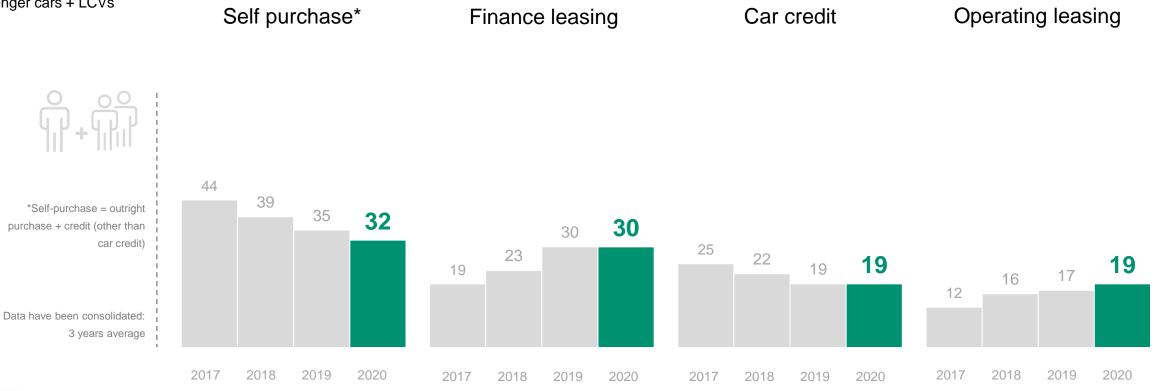






Focus on 1 to 99





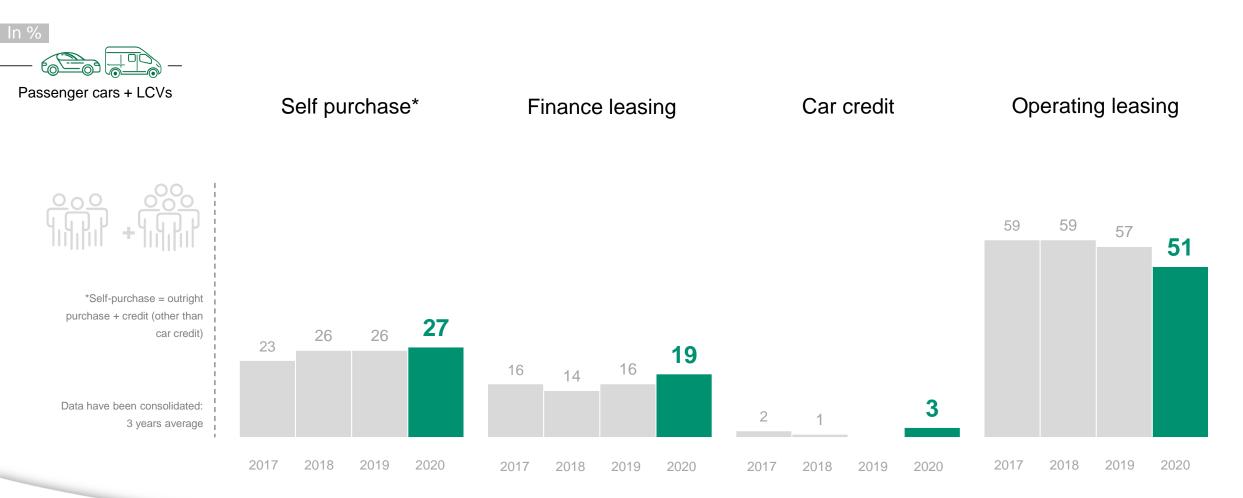
What is the main financing method used to finance your company vehicles today?

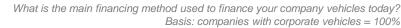
Basis: companies with corporate vehicles = 100%





Focus on 100 and more



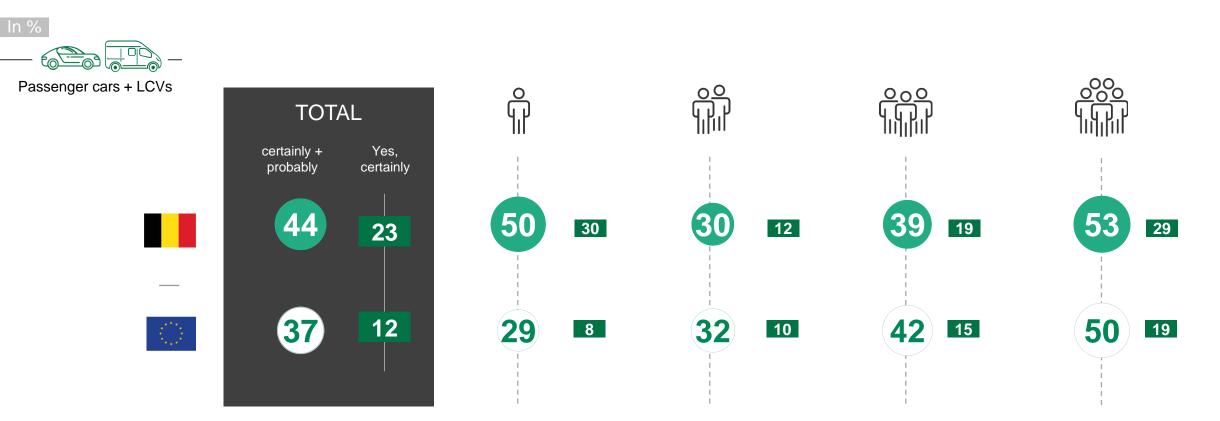






INTENTION TO DEVELOP OPERATING LEASING

Proportion of companies having the intention to develop operational leasing



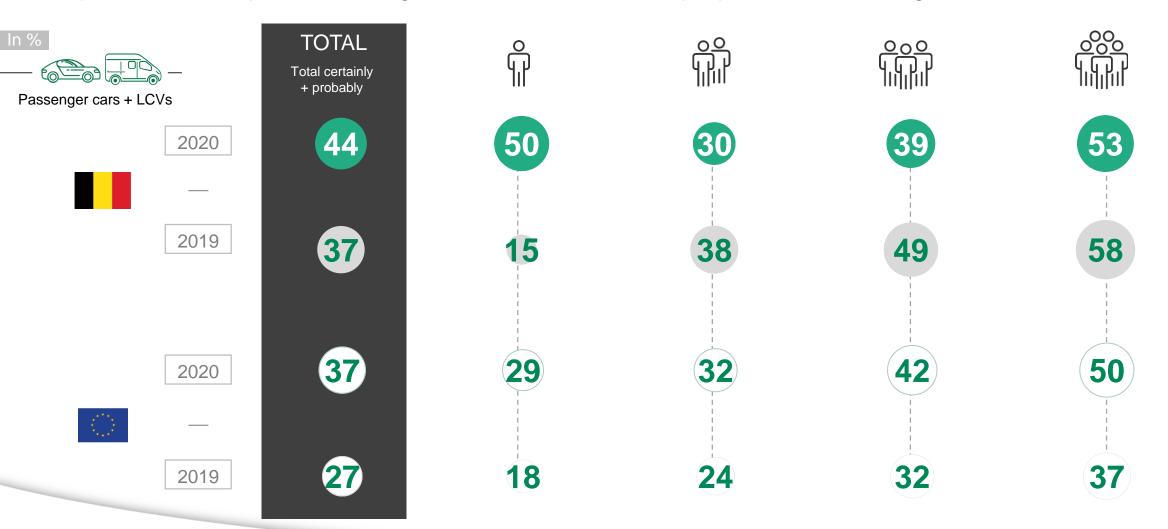






EVOLUTION OF THE INTENTION TO DEVELOP OPERATING LEASING

Proportion of companies having the intention to develop operational leasing









SUMMARY OF VEHICLE PURCHASING PATH







Focus 1 to 99





Passenger cars + LCVs

#1 source of information for vehicle choice:

Car manufacturer dealerships



#1 source of information for car funding:

Your Bank







1 subscription channel:

Car manufacturer dealerships



Main advantage of this buying channel:

Quality of advice



Amongst the following options, what are your main information sources when choosing your company vehicles?

Amongst the following options, what is your main information source when choosing a funding method for your company vehicles?

Once you have decided the company vehicle and the funding method, from the following channels, where do you go next to subscribe the chosen solution?

In your opinion, what are the advantages of each of the following buying channels?

Basis: companies with less than 100 employees





PURCHASING PATH - CAR MANUFACTURER DEALERSHIPS (OEM DEALERSHIP)





Focus 1 to 99





Passenger cars + LCVs

Car manufacturer dealerships as the main source of information for...

Vehicle choice

Funding method

57

34



*FR. UK. ES. PL. BE. NL

SME Benchmark*



37

Subscription via Car manufacturers





Perceived advantages (among company subscribing via car manufacturer dealerships)



Amongst the following options, what are your main information sources when choosing your company vehicles?

Amongst the following options, what is your main information source when choosing a funding method for your company vehicles?

Once you have decided the company vehicle and the funding method, from the following channels, where do you go next to subscribe the chosen solution?

In your opinion, what are the advantages of each of the following buying channels?

Basis: companies with less than 100 employees

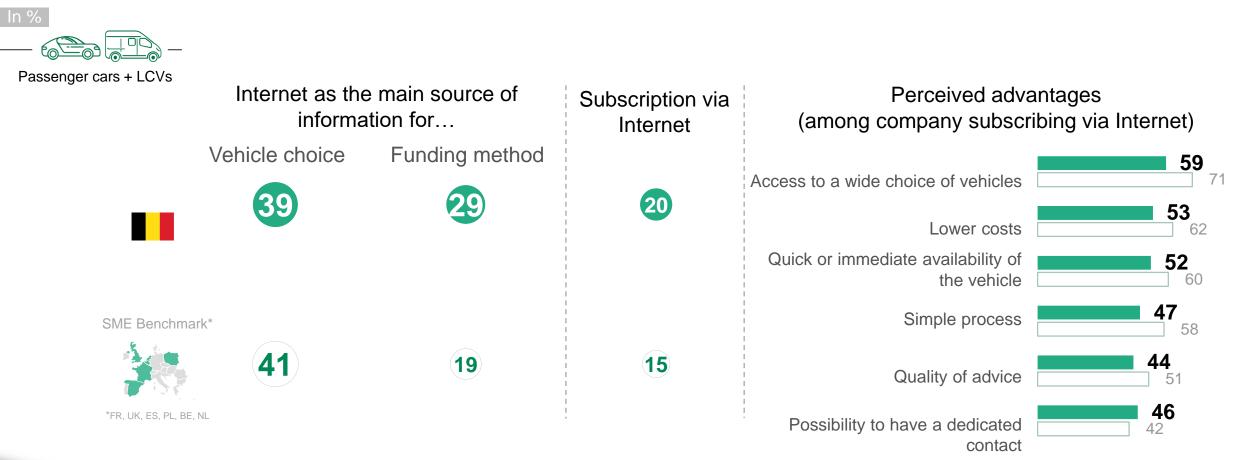


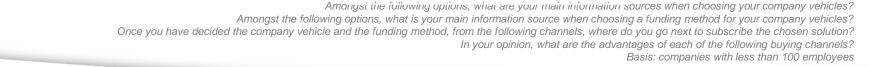


PURCHASING PATH — INTERNET (CAR MANUFACTURER'S WEBSITE, LEASING COMPANIES WEBSITES ...)



Focus 1 to 99





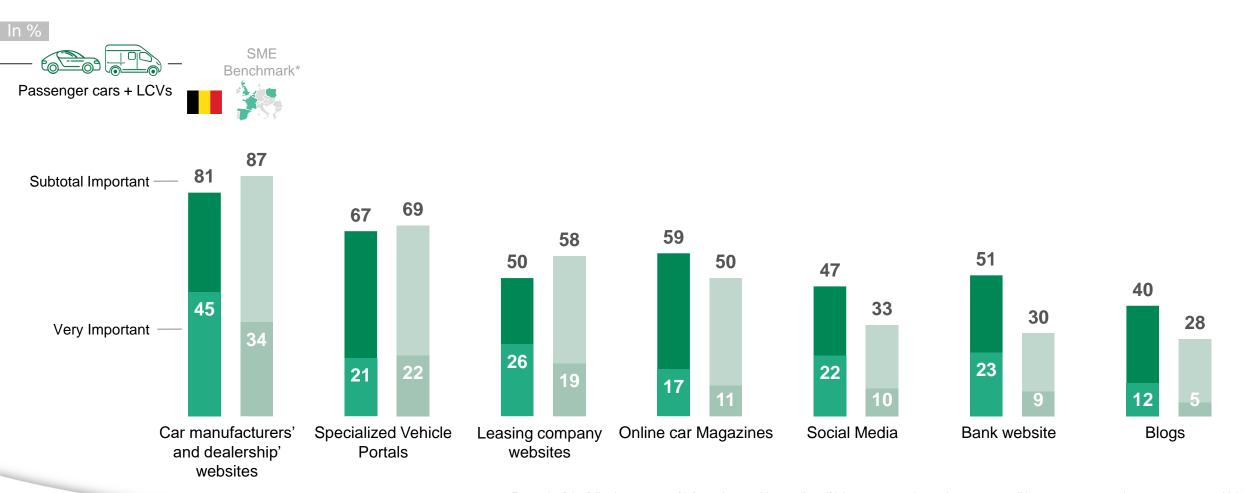




IMPORTANCE OF ONLINE SOURCES FOR VEHICLE CHOICE



Focus 1 to 99



For each of the following sources of information, could you tell me if it is very, somewhat, quite not, not at all important to you to choose a company vehicle?

Basis: companies with less than 100 employees usging Internet as a source of information when choosing a vehicle



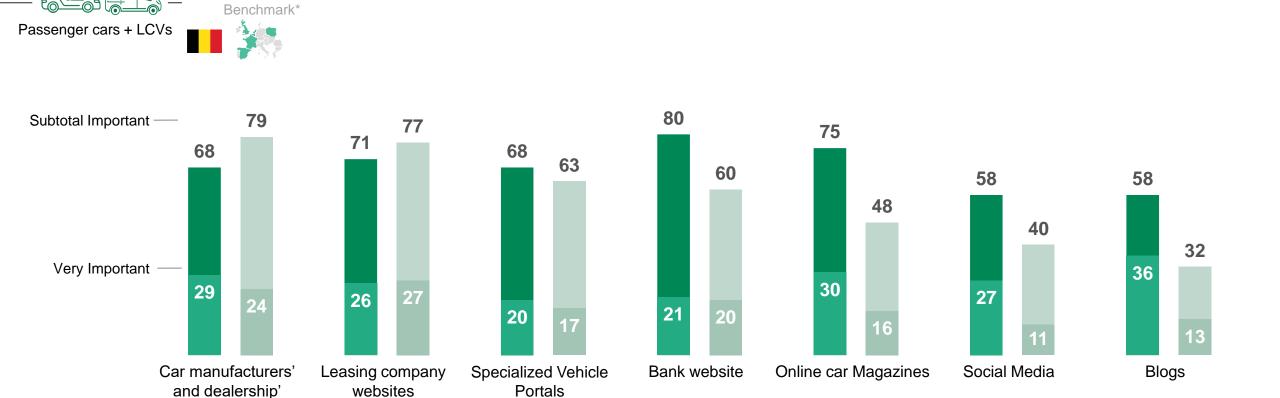




IMPORTANCE OF ONLINE SOURCES FOR FUNDING METHOD



Focus 1 to 99



For each of the following source of information, could you tell me if it is very, somewhat, quite not, not at all important to you to choose a funding method?

Basis: companies with less than 100 employees usging Internet as a source of information when choosing a vehicle







websites

PURCHASING PATH - INDEPENDENT CAR DEALERS



Focus 1 to 99



Car dealers as the main source of information for...

Vehicle choice

Funding method









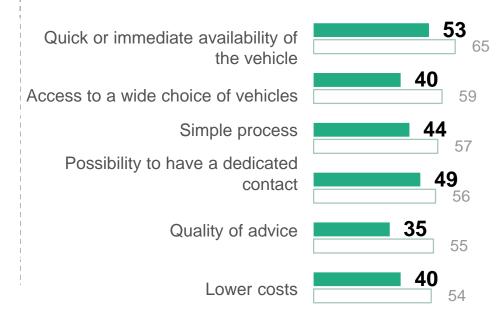
20

Subscription via car dealers





Perceived advantages (among company subscribing via car dealers)



Amongst the following options, what are your main information sources when choosing your company vehicles?

Amongst the following options, what is your main information source when choosing a funding method for your company vehicles?

Once you have decided the company vehicle and the funding method, from the following channels, where do you go next to subscribe the chosen solution?

In your opinion, what are the advantages of each of the following buying channels?

Basis: companies with less than 100 employees





PURCHASING PATH – LEASING COMPANIES



Focus 1 to 99



Leasing companies as the main source of information for...

Vehicle choice

Funding method









*FR. UK. ES. PL. BE. NL

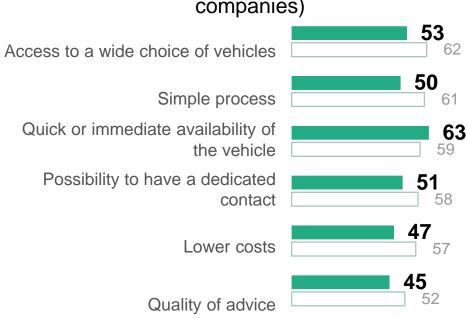
SME Benchmark*



Subscription via leasing companies



Perceived advantages (among company subscribing via leasing companies)



Amongst the following options, what are your main information sources when choosing your company vehicles? Amongst the following options, what is your main information source when choosing a funding method for your company vehicles? Once you have decided the company vehicle and the funding method, from the following channels, where do you go next to subscribe the chosen solution? In your opinion, what are the advantages of each of the following buying channels? Basis: companies with less than 100 employees





PURCHASING PATH - BANK (LOCAL AGENCY)



Focus 1 to 99



Bank as the main source of information for...

Vehicle choice

Funding method



15



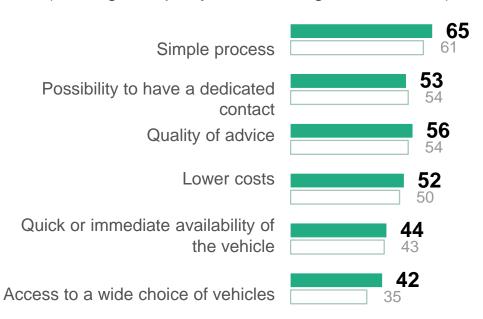


Subscription via the bank



31

Perceived advantages (among company subscribing via the bank)



Amongst the following options, what are your main information sources when choosing your company vehicles?

Amongst the following options, what is your main information source when choosing a funding method for your company vehicles?

Once you have decided the company vehicle and the funding method, from the following channels, where do you go next to subscribe the chosen solution?

In your opinion, what are the advantages of each of the following buying channels?

Basis: companies with less than 100 employees



SME Benchmark*

*FR. UK. ES. PL. BE. NL



PURCHASING PATH - BROKERS



Focus 1 to 99

In %



Passenger cars + LCVs

	Brokers as the main source of information for		Subscription via brokers
	Vehicle choice	Funding method	
	13	13	13
SME Benchmar	12	11	9

Perceived advantages (among company subscribing via brokers)

Very low basis (<30)
Results not shown

Amongst the following options, what are your main information sources when choosing your company vehicles?

Amongst the following options, what is your main information source when choosing a funding method for your company vehicles?

Once you have decided the company vehicle and the funding method, from the following channels, where do you go next to subscribe the chosen solution?

In your opinion, what are the advantages of each of the following buying channels?

Basis: companies with less than 100 employees

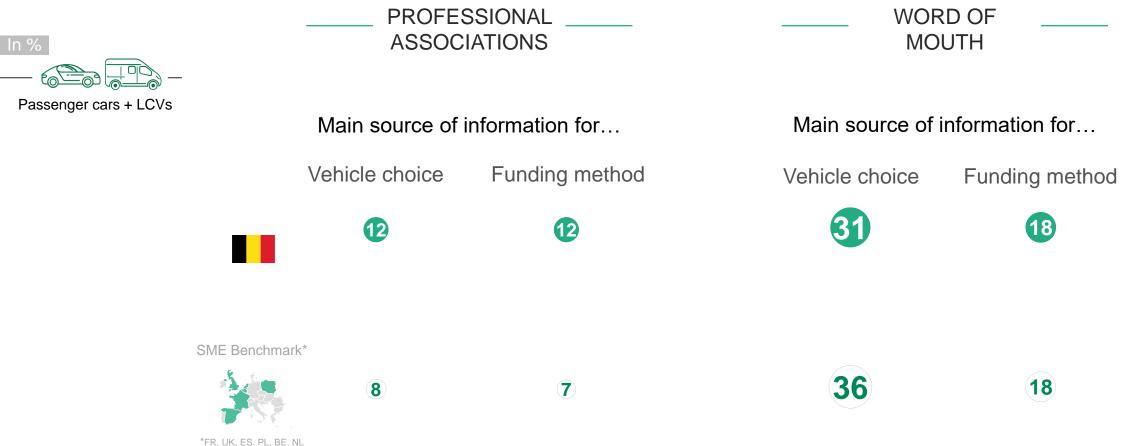




OTHER SOURCES OF INFORMATION



Focus 1 to 99



Amongst the following options, what are your main information sources when choosing your company vehicles?

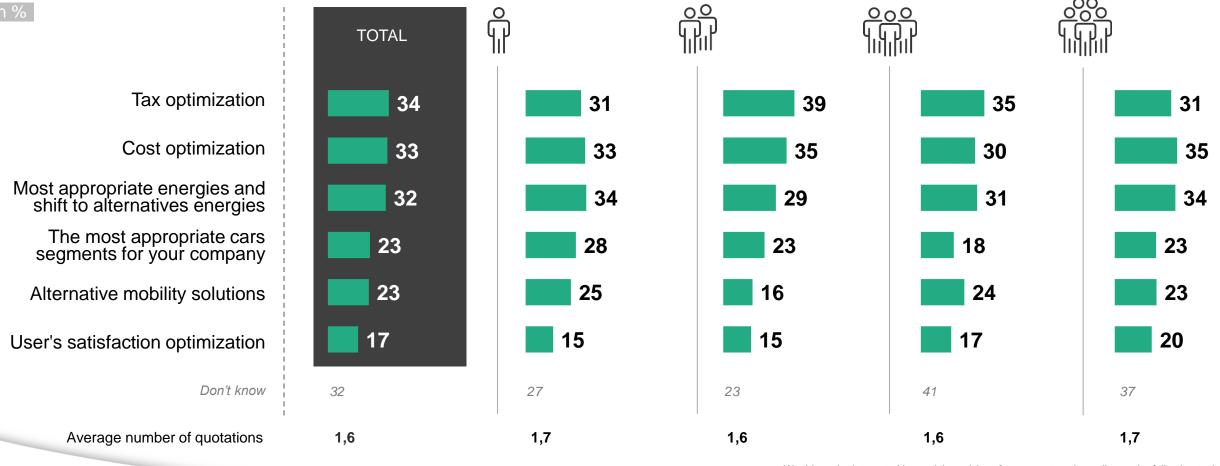
Amongst the following options, what is your main information source when choosing a funding method for your company vehicles?

Basis: companies with less than 100 employees





NEED FOR ADVICES FROM AN EXTERNAL SUPPLIER







Would you be interested in receiving advices from an external supplier on the following topics?

Basis: Companies with corporate vehicles = 100%

7

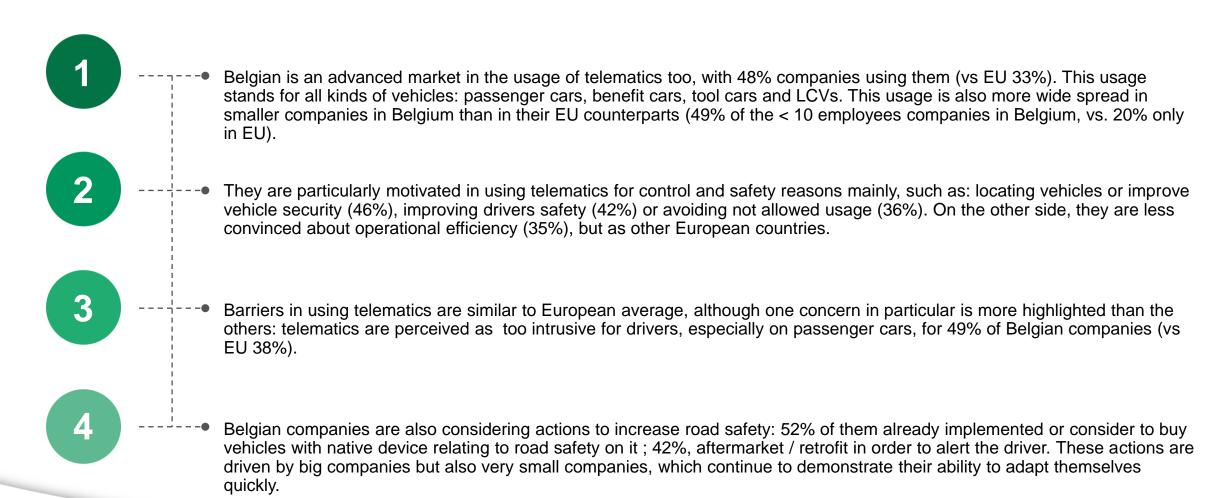
WHAT ARE THE USAGES IN TERMS OF TELEMATICS, DIGITAL TOOLS AND ROAD SAFETY EQUIPMENTS?

INSIGHT#5: AN ADVANCED MARKET IN THE USAGE OF TELEMATICS TOO, FOR CONTROL AND SAFETY REASONS FIRST





INSIGHT 5: AN ADVANCED MARKET IN THE USAGE OF TELEMATICS TOO, FOR CONTROL AND SAFETY REASONS FIRST







YES, FOR ALL THE FLEET + YES, FOR PART OF THE FLEET



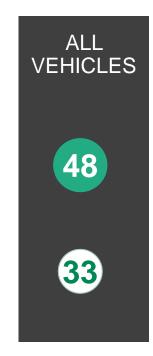


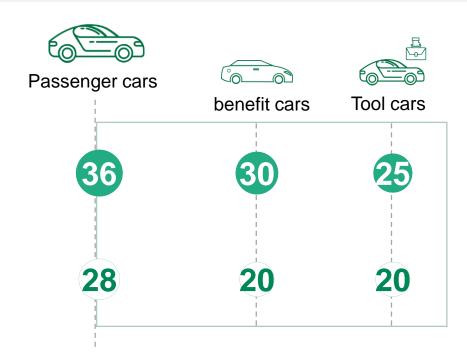
Passenger cars + LCVs

HOW TO READ THE RESULTS?

48%, of companies with fleet use telematics for all or part of their fleet. Among companies owning passenger cars, 36% use telematics for passenger cars, 30% use telematics for benefit cars, 25% for tool cars.

Among companies owning LCVs, 37% use telematics for LCVs.







Is your fleet connected thanks to Telematics tool? Telematics enables transmission of data to monitor fuel consumption, driver behaviour,

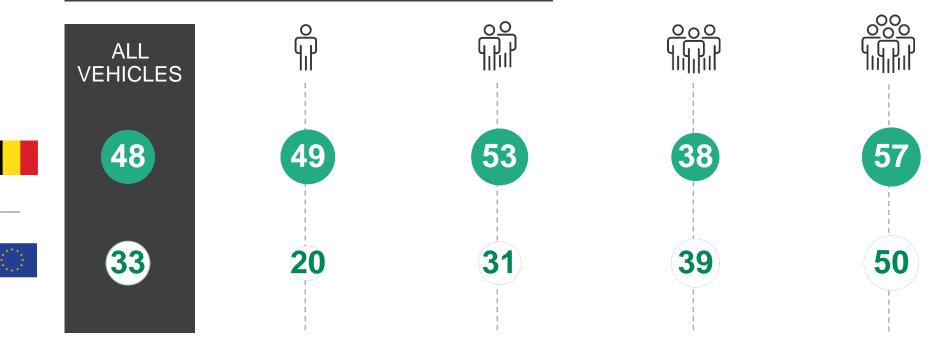
vehicle location, driver's impact on environment... from vehicles on the move. Data is transmitted by means of an original or after sales equipment or box installed in the vehicle. Telematics do not include data transmission by the mean of the users' smartphones. Basis: companies with corporate passenger cars / companies with corporate LCVs

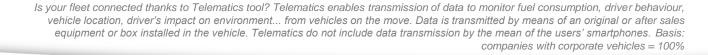






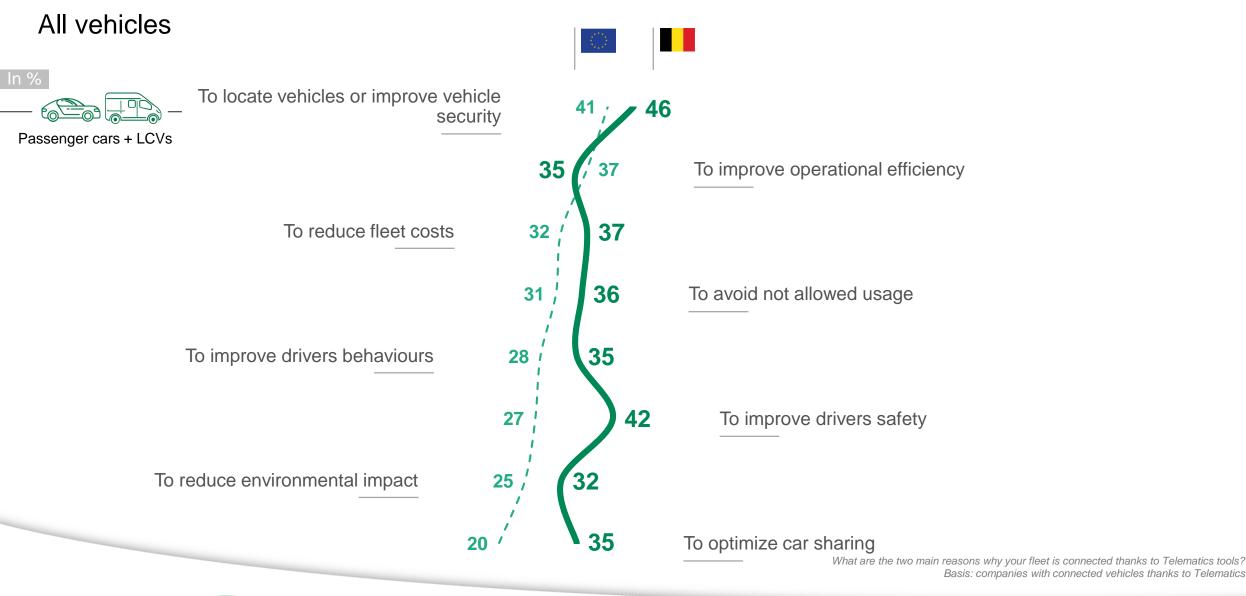
YES, FOR ALL THE FLEET + YES, FOR PART OF THE FLEET





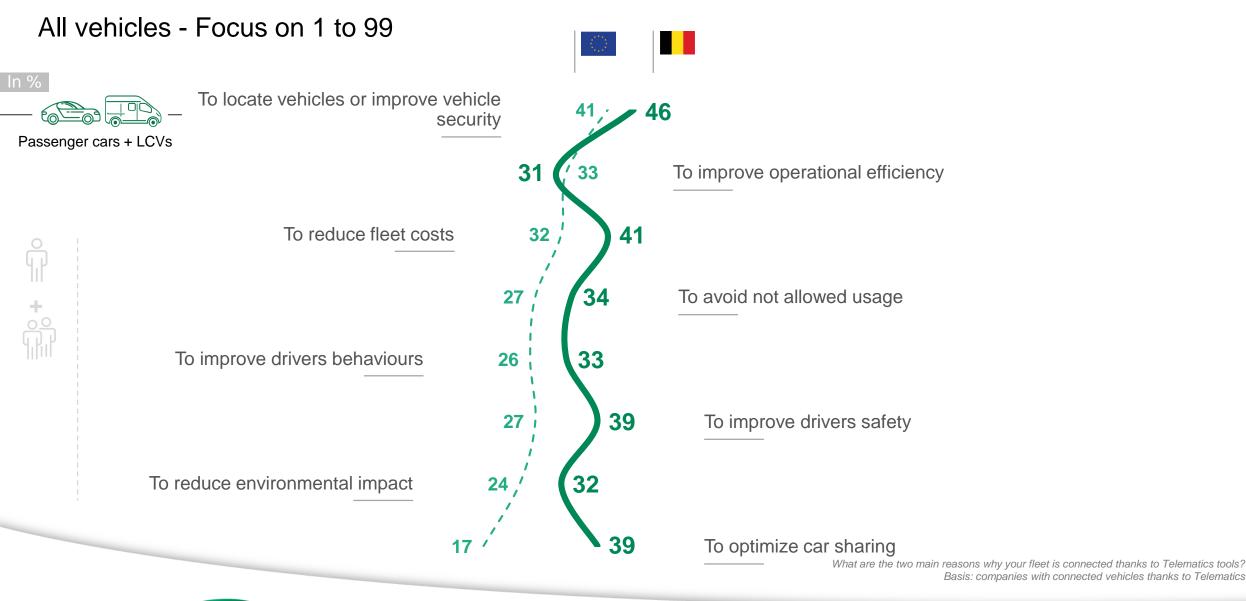






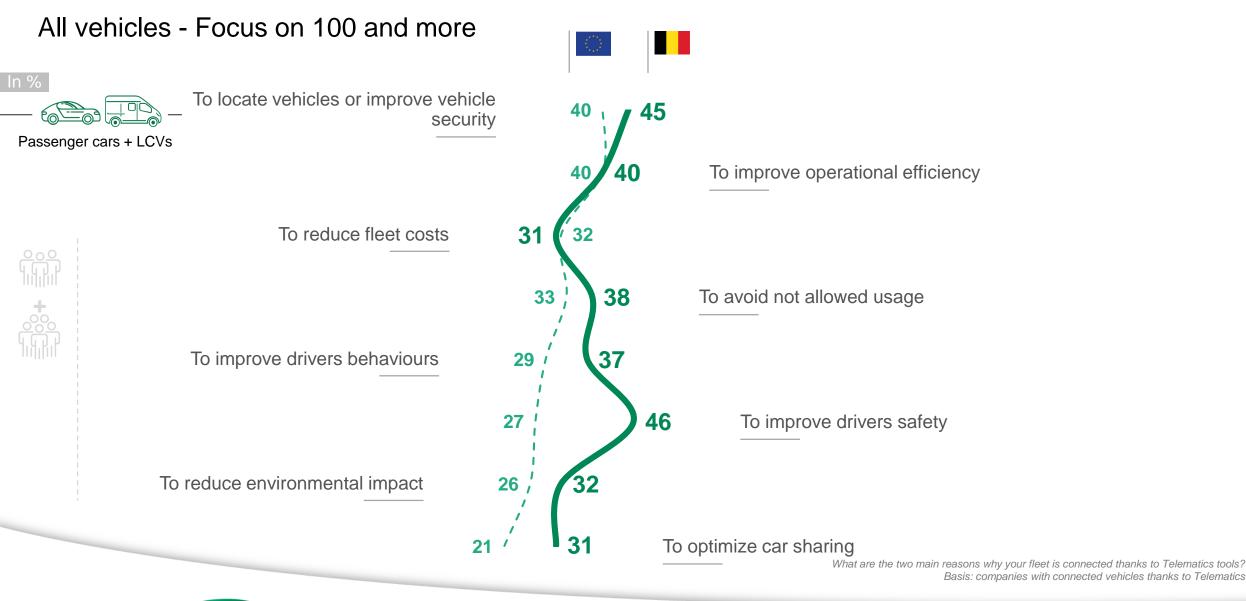


















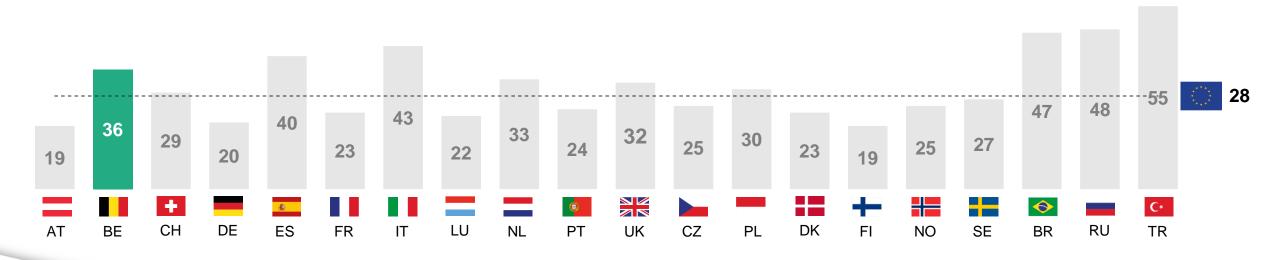


Passenger cars





YES, FOR ALL THE FLEET + YES, FOR PART OF THE FLEET

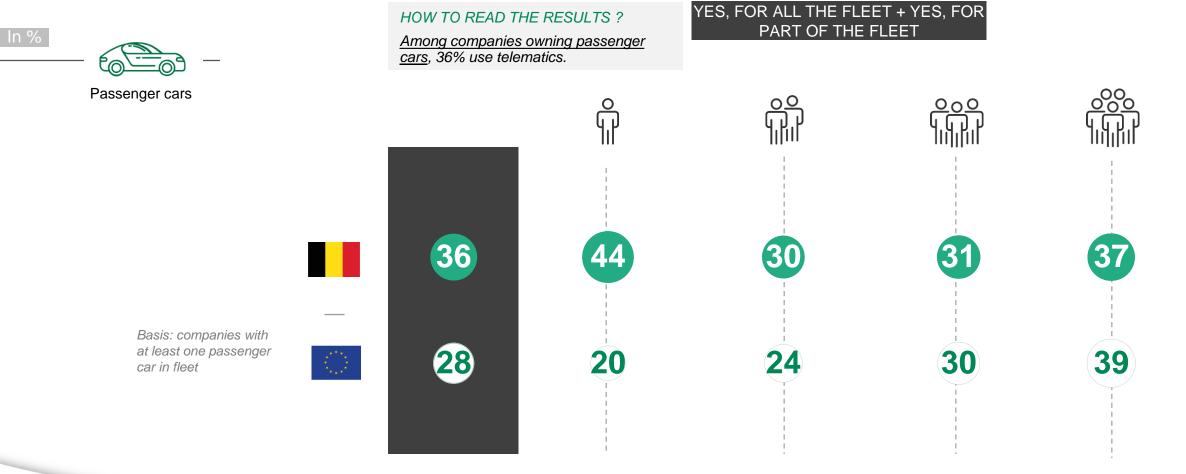


Is your fleet connected thanks to Telematics tool? Telematics enables transmission of data to monitor fuel consumption, driver behaviour, vehicle location, driver's impact on environment... from vehicles on the move. Data is transmitted by means of an original or after sales equipment or box installed in the vehicle. Telematics do not include data transmission by the mean of the users' smartphones. Basis:

companies with corporate passenger cars













Passenger cars To locate vehicles or improve vehicle security Passenger cars 14 24 To improve operational efficiency To reduce fleet costs 20 29 To improve drivers safety To avoid not allowed usage 14 20 24 19 To improve drivers behaviours To reduce environmental impact

To optimize car sharing





What are the two main reasons why your fleet is connected thanks to Telematics tools?

Basis: companies with connected passenger cars thanks to Telematics

BARRIERS FOR USING TELEMATICS

Passenger cars



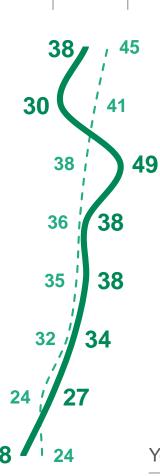


You are not convinced that there will be a return on investment

Telematics is too intrusive for the drivers

You have some concerns that employees will not accept it

You have some concerns that Trade Unions or work councils may not accept



You are not convinced that the data provided will be useful for your business operation

There is not enough resource available to manage the data effectively.

You have some concerns on managing the data under GDPR

You are not convinced that it works

What are the barriers to Telematics usage in the future? Basis: companies with passenger cars which have not implemented Telematics





ACTIONS SET UP TO INCREASE ROAD SAFETY









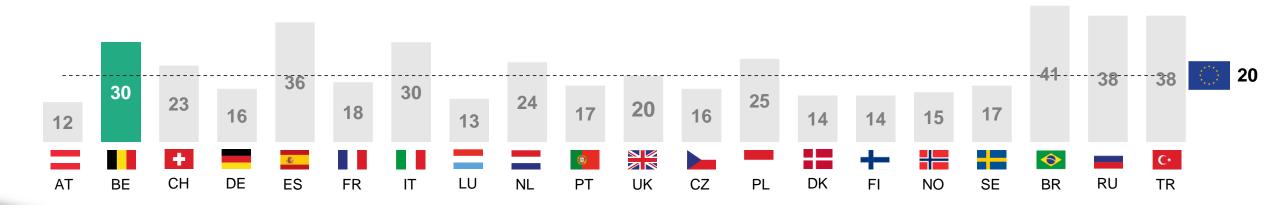


Benefit cars

In %



PROPORTION OF COMPANIES HAVING IMPLEMENTED TELEMATICS IN THEIR BENEFIT CARS





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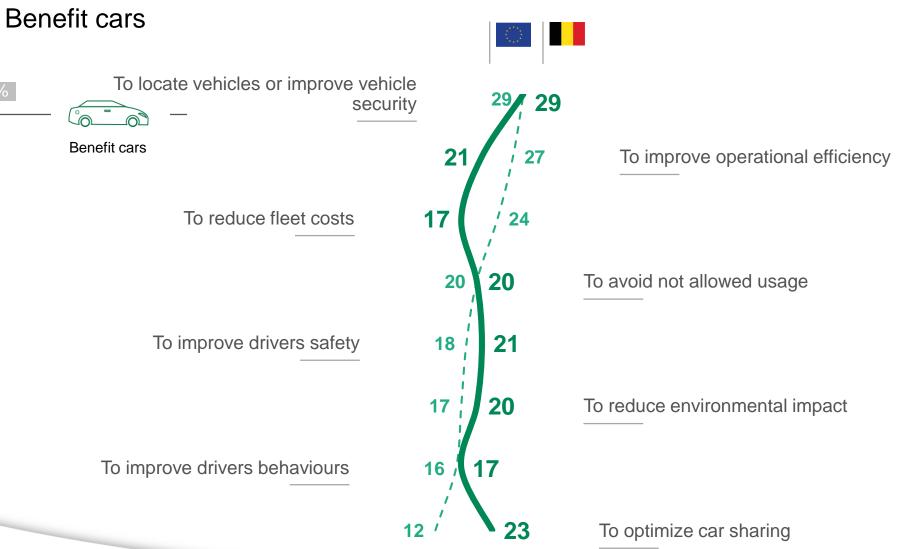
YES, FOR ALL THE FLEET + YES, FOR HOW TO READ THE RESULTS? PART OF THE FLEET Among companies owning passenger cars, 30% use telematics for benefit cars. Benefit cars **TOTAL** Basis: companies with at least one passenger 20 car in fleet

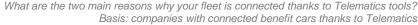
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companies with corporate passenger cars













BARRIERS TO TELEMATICS

Benefit cars





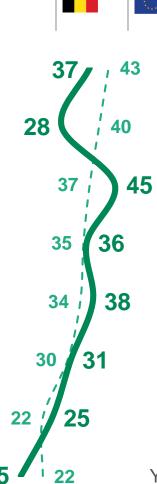
Benefit cars

You are not convinced that there will be a return on investment

Telematics is too intrusive for the drivers

You have some concerns that employees will not accept it

You have some concerns that Trade Unions or work councils may not accept



You are not convinced that the data provided will be useful for your business operation

There is not enough resource available to manage the data effectively.

You have some concerns on managing the data under GDPR

You are not convinced that it works

What are the barriers to Telematics usage in the future? Basis: companies with benefit cars which have not implemented Telematics

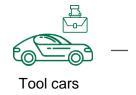




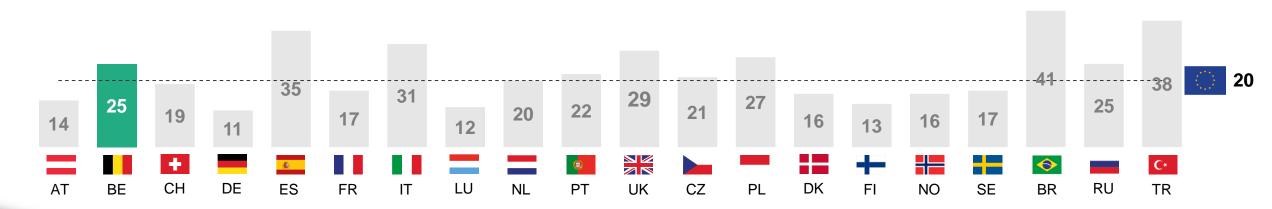


Tool cars

In %



PROPORTION OF COMPANIES HAVING IMPLEMENTED TELEMATICS IN THEIR TOOL CARS

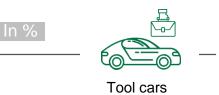


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companies with corporate passenger cars



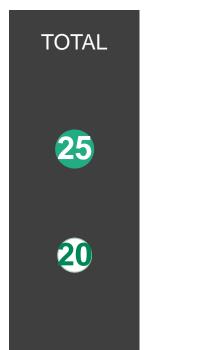




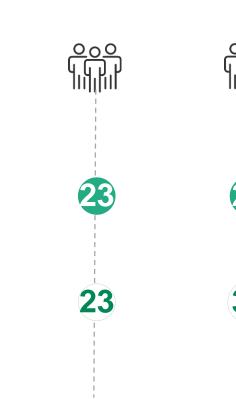
HOW TO READ THE RESULTS?

Among companies owning passenger cars, 25% use telematics for tool cars

YES, FOR ALL THE FLEET + YES, FOR PART OF THE FLEET







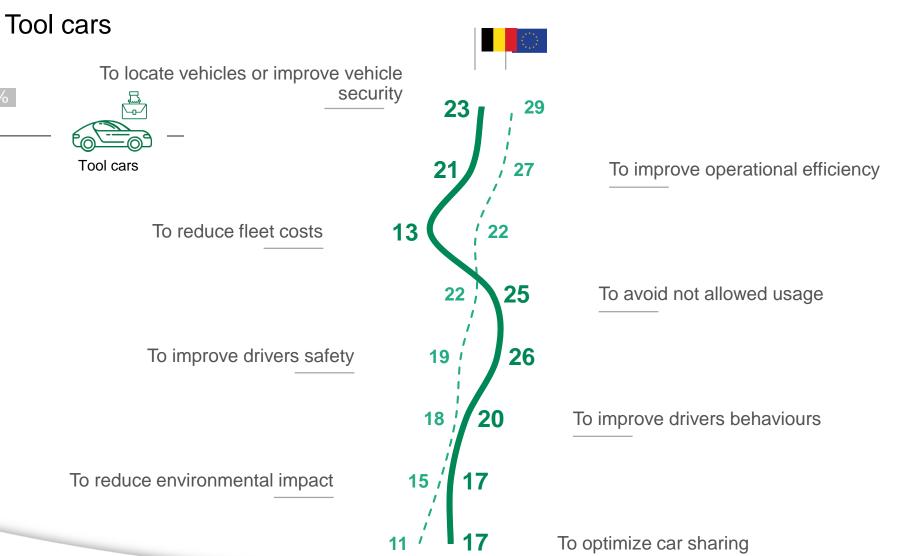
Basis: companies with at least one passenger car in fleet



Is your fleet connected thanks to Telematics tool? Telematics enables transmission of data to monitor fuel consumption, driver behaviour, vehicle location, driver's impact on environment... from vehicles on the move. Data is transmitted by means of an original or after sales equipment or box installed in the vehicle. Telematics do not include data transmission by the mean of the users' smartphones. Basis: companies with corporate passenger cars











What are the two main reasons why your fleet is connected thanks to Telematics tools?

Basis: companies with connected tool cars thanks to telematics

BARRIERS TO TELEMATICS

Tool cars

In %



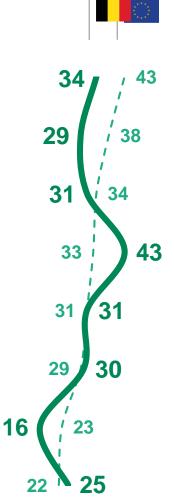
You are not convinced that there will be a return on investment

Tool cars

There is not enough resource available to manage the data effectively.

You have some concerns that employees will not accept it

You are not convinced that it works



You are not convinced that the data provided will be useful for your business operation

Telematics is too intrusive for the drivers

You have some concerns on managing the data under GDPR

You have some concerns that Trade Unions or work councils may not accept it

What are the barriers to telematics usage in the future? Basis: companies with tool cars which have not implemented Telematics





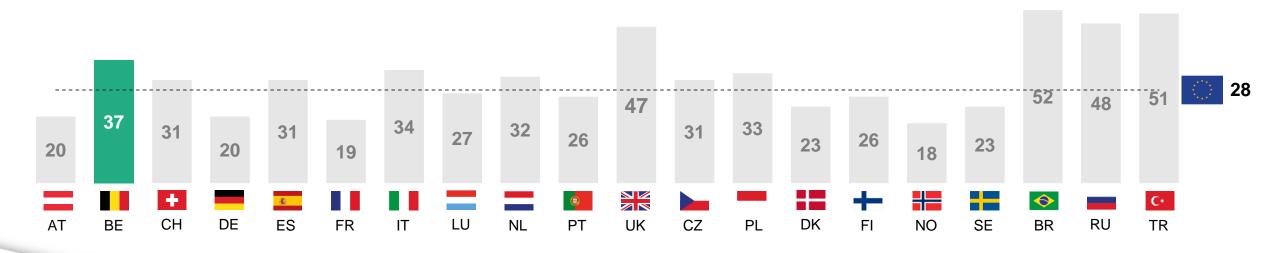


LCVs

In %



PROPORTION OF COMPANIES HAVING IMPLEMENTED TELEMATICS IN THEIR LCVS

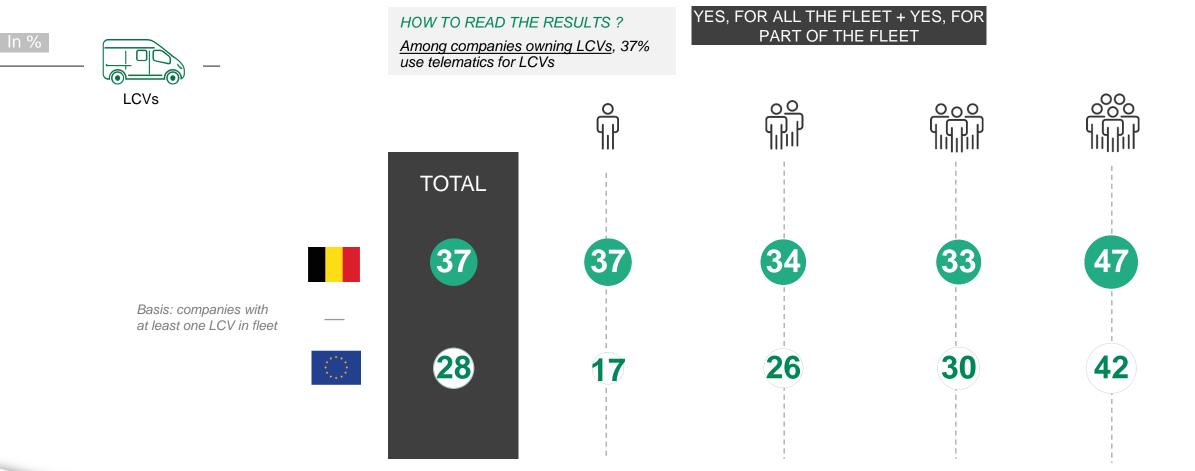


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companies with corporate LCVs













LCVs To locate vehicles or improve vehicle security 24 **LCVs 22** To improve operational efficiency **26** To reduce fleet costs **23** To avoid not allowed usage **22** To improve drivers behaviours 19 20 27 To improve drivers safety **17** To reduce environmental impact To optimize car sharing





What are the two main reasons why your fleet is connected thanks to Telematics tools?

Basis: companies with connected LCVs thanks to telematics

BARRIERS TO TELEMATICS

LCVs

In %

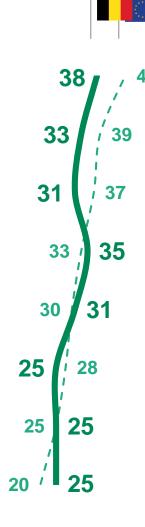


You are not convinced that there will be a return on investment

There is not enough resource available to manage the data effectively.

You have some concerns that employees will not accept it

You are not convinced that it works



You are not convinced that the data provided will be useful for your business operation

Telematics is too intrusive for the drivers

You have some concerns on managing the data under GDPR

You have some concerns that Trade Unions or work councils may not accept it

What are the barriers to telematics usage in the future? Basis: companies with LCVs which have not implemented Telematics





